

# BUDGET COMMITTEE MEETING

# MAY 8, 2024, 10:00 A.M. 100 E STREET COLUMBIA CITY, OR 97018

The Port Budget Meeting will be in person. In accordance with state law, the meeting will be accessible via telephone or Zoom. Members of the public may attend the meeting electronically by:

https://us02web.zoom.us/j/83046060930

Call-In: (253) 215-8782 Meeting ID: 830 4606 0930 Passcode: 979634

- I. CALL MEETING TO ORDER
- II. INTRODUCTIONS
- III. ELECT CHAIR OF COMMITTEE
- IV. BUDGET MESSAGES
  - A. Executive Director
  - **B.** Executive Finance Manager
- V. COMMENTS FROM THE PUBLIC
- VI. COMMITTEE DISCUSSIONS/QUESTIONS
- VII. APPROVE BUDGET/ SCHEDULE ADDITIONAL MEETING

VIII. TAX LEVY APPROVAL

IX. ADJOURNMENT

Agenda times and order of items listed are estimated and are subject to change without notice. This facility is ADA-accessible. If you need special accommodation, please contact the Port office at (503) 397-2888 or TTY (800) 735-1232, at least 48 hours before the meeting.

# Port of Columbia County 2024-2025 PROPOSED BUDGET



# PORT OF COLUMBIA COUNTY 2024-2025 DRAFT BUDGET TABLE OF CONTENTS

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### **EXECUTIVE DIRECTOR'S MESSAGE**

As we begin the new fiscal year 2024-2025, I am pleased to present our budget plan that reflects the Port's strong commitment to fiscal responsibility and operational stability. Despite the challenges faced in the previous year, I am optimistic about the Port's future.

The updated Strategic Business Plan reflects months of collaborative effort and will serve as the primary planning document to guide policies and priority capital improvement projects at the Port over the next decade.

The Strategic Business Plan identified three strategic priorities for the Port's future:

- Invest in development and modernization of existing properties; and
- Development of projects at Port Westward; and
- Purchase additional industrial property throughout the Port district.

The proposed FY 2024-25 Budget reflects these priorities, with \$4.152 million budgeted for capital

investment. Close to half of this investment—\$1.95 million—is allocated for dock improvements at Port Westward. The Beaver Dock Modernization Project will structurally retrofit the dock to comply with Oregon's newly established seismic resiliency requirements as mandated by Senate Bill 1567. Phase one of this multi-year project will fund professional services to design, engineer, and permit the upgrades. The Port is applying for state and federal grants to assist with funding, but the construction is currently a substantial unfunded liability for the Port.



Considering this, we have had to make some difficult decisions to ensure the long-term financial stability of the Port. While we remain committed to our core mission and services, we have implemented targeted cost-saving measures. Examples include postponing some non-critical capital projects and reducing non-essential association memberships and travel expenses.

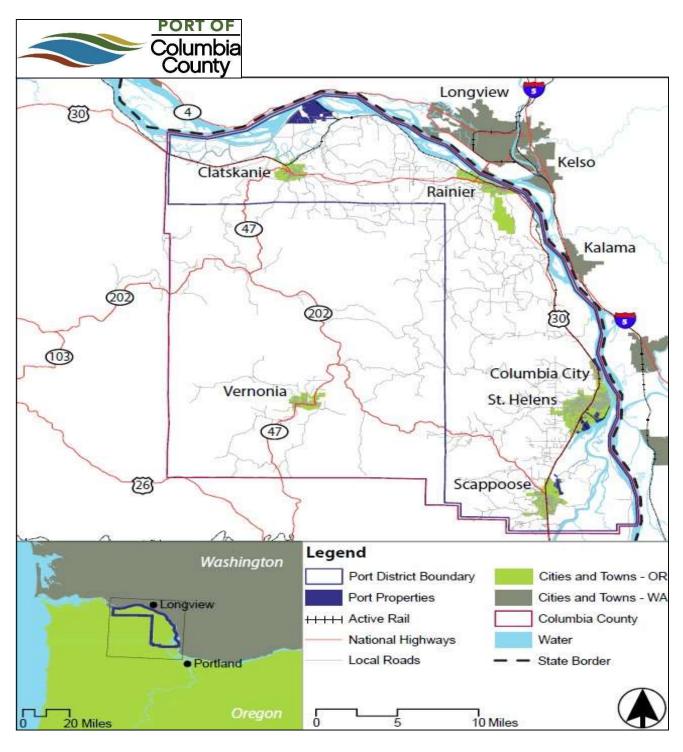
I am confident that our approach will enable us to continue making strategic investments and having a positive economic impact on our region. I want to thank the Port Commission for its support and leadership, the dedicated community volunteers who serve on our Port committees, and our talented staff. Their collective efforts are the reason we can maintain a fiscally responsible budget while we work towards our vision of a diverse regional economy with thriving local businesses, quality jobs, and opportunities for all.

Respectfully,

Sean P. Clark
Executive Director

# **EXECUTIVE FINANCE MANAGER'S MESSAGE**

The Port of Columba County offers a variety of sites and facilities. The Port's portfolio of about 2,400 acres of land is comprised of six industrial parks, an airport, a marine park, RV park/campground, and two other property sites.



#### **BUDGET OVERVIEW**

The Adopted Budget for Fiscal Year (FY) 2024-25 totals \$ 18.04 million, which is an increase from the FY 2023-24 Adopted Budget of \$16.3 million. Several factors contributed to this increase, one of the primary being a shift and reprioritization of capital expenditures planned for FY25 and beyond.

The Port's Strategic Business Plan identifies several strategies to support the financial performance of the Port through monitoring and coordination:

- <u>Strategy 1.1</u>: Maintain financial reserve policy target guidelines as approved by the Port.
- <u>Strategy 1.2</u>: Maintain an operating reserve of at least 90 days to ensure operating revenues will cover project operating and maintenance expenditures.
- <u>Strategy 1.3</u>: Prepare long-term capital projections, including cash-funded capital, available grant funding, existing debt service, and new debt obligations due to future borrowing. Prioritize capital projects based on public need, assessed need, government mandates, public safety, tenant/customer needs, and positive cashflow to the Port.
- <u>Strategy 1.4</u>: Continue to revise and maintain fixed asset thresholds based on capital projects.
- <u>Strategy 1.5</u>: Continue to develop an ongoing comprehensive financing plan for prudent utilization and leverage of the Port's assets and capacity.
- <u>Strategy 1.6:</u> Provide a diverse and stable stream of operating revenues generated through ongoing investment.

#### **Financial Reserves**

A Risk Management Tool. The Proposed Budget factors in a total of \$3 million in emergency reserves to mitigate for future unplanned expenditures. In addition, approximately \$425,000 in tenant deposits are held by the Port. Excess funding will be strategically maintained to fund capital projects and leverage the Port's assets to stimulate economic activity and provide an ongoing revenue stream to meet the current and future operational needs of the Port. As shown on page 6, a total of approximately 61% of the Port's budget is considered reserves, with 23% allocated to FY25 Capital Projects and the remaining 38% allocated for future planned capital projects and emergency reserves.

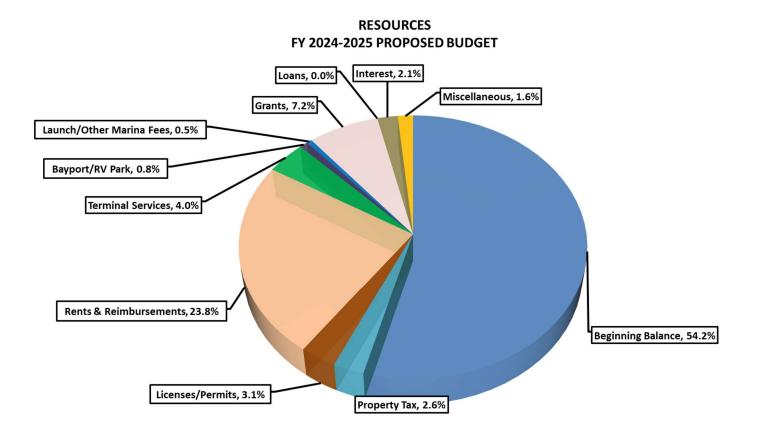
### **Major Assumptions**

Overall, most property leases provide for annual increases tied to the Western Region Consumer Price Index (CPI). Where applicable, the CPI increase assumed for the 2024-25 fiscal year is 3.5% compared to 6.0% last year. The Marina moorage and Airport hangar fees will not be adjusted this year and are scheduled to increase in July 2025. These rates are adjusted every two years.

Most existing building and property leases are assumed to continue. The revenue forecast does not include any new tenants beyond those with executed agreements as of April 2024. The Port is expecting a few vacancies during the fiscal year. A reduction of approximately \$1.12 million in annual lease revenue is reflected in the budget. Recovery of this deferred revenue has not been factored into the budget.

To set aside funds for ongoing maintenance of existing facilities, the budget includes a new internally monitored Maintenance Expense Account. The Port will internally set aside \$600,000 at the end of FY24 to be used in FY25, and funds in this account will be expended on priority maintenance and repair projects as they are identified and prioritized. A monthly internal transfer of \$50,000 will be added to the account allowing the port to strategically plan for current and future major maintenance type projects.

The overall Resources are illustrated in the graph below:



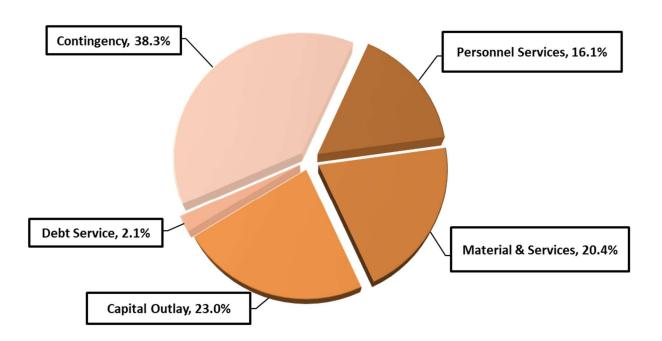
### **Grant Funding**

As of May 1, 2024, the Port has secured the following grants totaling \$1.305 million for the proposed Capital Projects:

- <u>Oregon State Marine Board</u>: Scappoose Bay Marina Upland Improvements Project \$400,000 Grant. Total cost is estimated to be \$800,000.
- <u>Federal Aviation Administration (FAA)</u>: \$ 385,000 Grant –Scappoose Airport Westside Pavement Project. Total cost is estimated to be \$400,000.
- <u>Federal Aviation Administration (FAA):</u> \$385,000 Grant Scappoose Airport Runway Rehabilitation Project. Total cost is estimated to be \$400,000.
- Oregon Department of Aviation: \$135,000 Grant Emergency Generator Project. Total cost is estimated to be \$324,000.

The budgeted requirements of the Port are illustrated in the graph below:

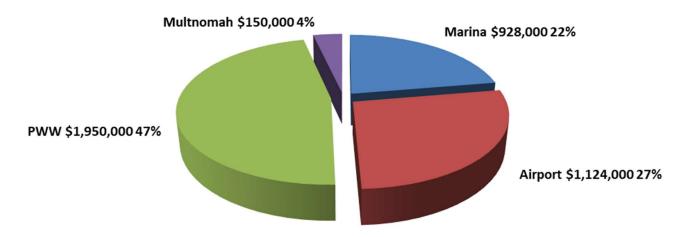
# Requirements FY 2024-2025 Proposed Budget



### **Capital Projects**

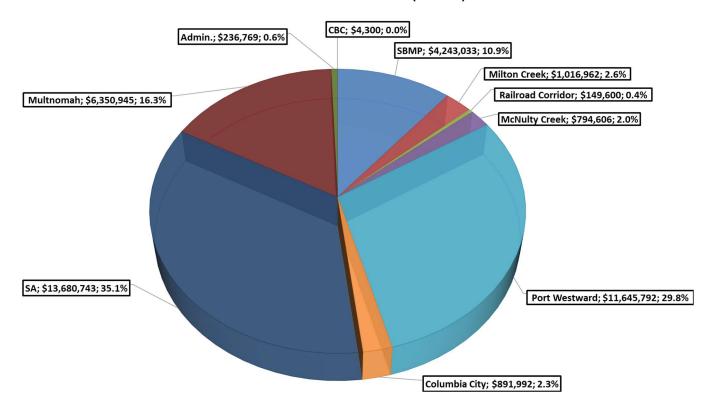
The Proposed 2024-25 budget includes \$4.152 million for 7 capital projects. This amount is based on professional estimates. Approximately \$1.305 million of grant funding has been secured to assist with 4 of the projects; the remaining \$2.847 budgeted for completing the project will be from the strategic utilization of Port reserves. The Port in 2016-2017 revised its fixed asset thresholds, so some projects that would have been capitalized will be included in repairs and maintenance.

# Capital Budget by Site 2024-2025 Proposed Budget



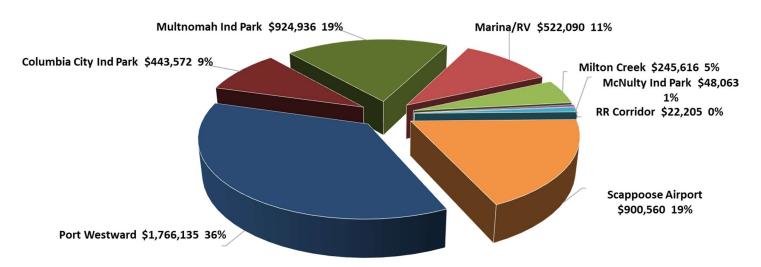
Over the past twelve fiscal years, the Port has spent over \$40 million throughout the district. The chart shows the level of spending by the facility for FY 2011-23.

### **CAPITAL ASSETS ADDITIONS BY SITE (FY11-23)**

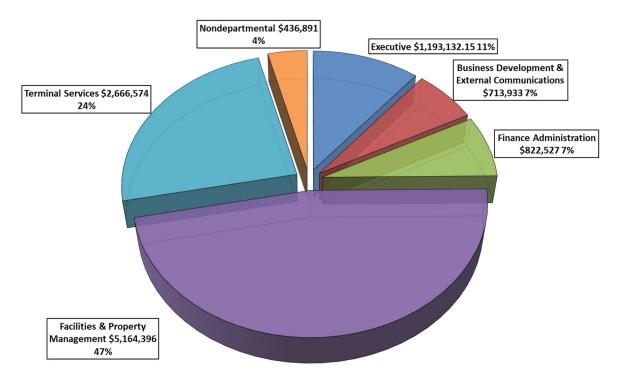


There are about 42 commercial/ industrial tenants spread throughout the Port's facilities and over 100 individual tenants each at the airport and marina. Combined budgeted revenues for all tenant leases, permits, and licenses are more than \$5 million. The following chart shows the Adopted revenue by site for FY 2024-25.

# Revenue by Site 2024-2025 Proposed Budget



#### FY2024-2025 PROPOSED BUDGET EXPENDITURES BY PROGRAM



Beginning in FY 2016-2017, expenditures are allocated by object classification in each program including Personnel Services, Materials and Services, and Capital Outlay. The only exception is Debt Service and Operating Contingency, which will be reported in non-departmental. The graph below looks at the total Proposed expenditures by program.

The Proposed budget estimates operating costs to be held at 5%. Staffing full-time equivalents remain at 19 FTE. The Adopted budget includes a COLA wage increase of 3.5% and up to 5% merit increases. PERS estimates are expected to remain at 13.5%. Health insurance premiums will remain relatively flat with exposure mitigated by a higher deductible and Port funded HRA.

In closing the Port of Columbia County continues to be in a good financial position. This is in part from the prudent leadership of the Board of Commissioners and the Executive Director. This budget document illustrates the expected financial performance of the Port of Columbia County for the coming fiscal year if assumptions materialize as stated.

The Port maintains and continuously seeks to improve a system of financial controls and processes that are in place to ensure public-informed decision-making, fiscal accountability, and transparency.

Guy Glenn, Jr.

**Executive Finance Manager** 

## **Summary of Resources & Requirements**

	Actual		Actual		Actual		Revised		Proposed
F	Y 2020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25
\$	26,903	\$	14,945	\$	11,065	\$	10,000	\$	472,500
\$	545,799	\$	607,845	\$	681,705	\$	608,143	\$	559,057
\$	3,422,156	\$	4,541,939	\$	4,737,732	\$	5,289,513	\$	4,298,527
\$	184,712	\$	577,512	\$	578,254	\$	718,925	\$	730,000
\$	151,075	\$	143,375	\$	158,992	\$	163,557	\$	147,860
\$	116,310	\$	93,821	\$	86,246	\$	101,011	\$	96,400
\$	209,856	\$	259,877	\$	47,035	\$	400,000	\$	1,305,000
\$	2,010,309	\$	0	\$	0	\$	400,000	\$	0
\$	1,198	\$	132,348	\$	249,144	\$	200,000	\$	376,757
\$	0	\$	0	\$	0	\$	250,018	\$	230,018
\$	1,179,435	\$	1,155,105	\$	983,616	\$	30,000	\$	50,000
\$	7,847,753	\$	7,526,767	\$	7,533,789	\$	8,171,168	\$	8,266,121
\$	6,383,184	\$	7,370,256	\$	8,092,245	\$	8,092,245	\$	9,771,350
\$	14,230,937	\$	14,897,024	\$	15,626,034	\$	16,263,413	\$ :	18,037,471
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	FY 2020-21  \$ 26,903  \$ 545,799  \$ 3,422,156  \$ 184,712  \$ 151,075  \$ 116,310  \$ 209,856  \$ 2,010,309  \$ 1,198  \$ 0  \$ 1,179,435 <b>7,847,753</b>	FY 2020-21 F  \$ 26,903 \$ \$ 545,799 \$ \$ 3,422,156 \$ \$ 184,712 \$ \$ 151,075 \$ \$ 116,310 \$ \$ 209,856 \$ \$ 2,010,309 \$ \$ 1,198 \$ \$ 0 \$ \$ 1,179,435 \$ \$ 7,847,753 \$ \$ 6,383,184 \$	FY 2020-21       FY 2021-22         \$ 26,903       \$ 14,945         \$ 545,799       \$ 607,845         \$ 3,422,156       \$ 4,541,939         \$ 184,712       \$ 577,512         \$ 151,075       \$ 143,375         \$ 116,310       \$ 93,821         \$ 209,856       \$ 259,877         \$ 2,010,309       \$ 0         \$ 1,198       \$ 132,348         \$ 0       \$ 0         \$ 1,179,435       \$ 1,155,105         \$ 7,847,753       \$ 7,526,767         \$ 6,383,184       \$ 7,370,256	FY 2020-21       FY 2021-22       F         \$ 26,903       \$ 14,945       \$         \$ 545,799       \$ 607,845       \$         \$ 3,422,156       \$ 4,541,939       \$         \$ 184,712       \$ 577,512       \$         \$ 151,075       \$ 143,375       \$         \$ 116,310       \$ 93,821       \$         \$ 209,856       \$ 259,877       \$         \$ 2,010,309       \$ 0       \$         \$ 1,198       \$ 132,348       \$         \$ 0       \$ 0       \$         \$ 1,179,435       \$ 1,155,105       \$         \$ 6,383,184       \$ 7,370,256       \$	FY 2020-21         FY 2021-22         FY 2022-23           \$ 26,903         \$ 14,945         \$ 11,065           \$ 545,799         \$ 607,845         \$ 681,705           \$ 3,422,156         \$ 4,541,939         \$ 4,737,732           \$ 184,712         \$ 577,512         \$ 578,254           \$ 151,075         \$ 143,375         \$ 158,992           \$ 116,310         \$ 93,821         \$ 86,246           \$ 209,856         \$ 259,877         \$ 47,035           \$ 2,010,309         \$ 0         \$ 0           \$ 1,198         \$ 132,348         \$ 249,144           \$ 0         \$ 0         \$ 983,616           \$ 7,847,753         \$ 7,526,767         \$ 7,533,789           \$ 6,383,184         \$ 7,370,256         \$ 8,092,245	FY 2020-21         FY 2021-22         FY 2022-23         F           \$ 26,903         \$ 14,945         \$ 11,065         \$           \$ 545,799         \$ 607,845         \$ 681,705         \$           \$ 3,422,156         \$ 4,541,939         \$ 4,737,732         \$           \$ 184,712         \$ 577,512         \$ 578,254         \$           \$ 151,075         \$ 143,375         \$ 158,992         \$           \$ 116,310         \$ 93,821         \$ 86,246         \$           \$ 209,856         \$ 259,877         \$ 47,035         \$           \$ 2,010,309         \$ 0         \$ 249,144         \$           \$ 0         \$ 0         \$ 983,616         \$           \$ 7,847,753         \$ 7,526,767         \$ 7,533,789         \$           \$ 6,383,184         \$ 7,370,256         \$ 8,092,245         \$	FY 2020-21         FY 2021-22         FY 2022-23         FY 2023-24           \$ 26,903         \$ 14,945         \$ 11,065         \$ 10,000           \$ 545,799         \$ 607,845         \$ 681,705         \$ 608,143           \$ 3,422,156         \$ 4,541,939         \$ 4,737,732         \$ 5,289,513           \$ 184,712         \$ 577,512         \$ 578,254         \$ 718,925           \$ 151,075         \$ 143,375         \$ 158,992         \$ 163,557           \$ 116,310         \$ 93,821         \$ 86,246         \$ 101,011           \$ 209,856         \$ 259,877         \$ 47,035         \$ 400,000           \$ 1,198         \$ 132,348         \$ 249,144         \$ 200,000           \$ 0         \$ 0         \$ 250,018           \$ 1,179,435         \$ 1,155,105         \$ 983,616         \$ 30,000 <b>\$ 7,847,753 \$ 7,526,767 \$ 7,533,789 \$ 8,171,168</b> \$ 6,383,184         \$ 7,370,256         \$ 8,092,245         \$ 8,092,245	FY 2020-21         FY 2021-22         FY 2022-23         FY 2023-24         F           \$ 26,903         \$ 14,945         \$ 11,065         \$ 10,000         \$           \$ 545,799         \$ 607,845         \$ 681,705         \$ 608,143         \$           \$ 3,422,156         \$ 4,541,939         \$ 4,737,732         \$ 5,289,513         \$           \$ 184,712         \$ 577,512         \$ 578,254         \$ 718,925         \$           \$ 151,075         \$ 143,375         \$ 158,992         \$ 163,557         \$           \$ 116,310         \$ 93,821         \$ 86,246         \$ 101,011         \$           \$ 209,856         \$ 259,877         \$ 47,035         \$ 400,000         \$           \$ 2,010,309         \$ 0         \$ 249,144         \$ 200,000         \$           \$ 1,198         \$ 132,348         \$ 249,144         \$ 200,000         \$           \$ 1,179,435         \$ 1,155,105         \$ 983,616         \$ 30,000         \$           \$ 7,847,753         \$ 7,526,767         \$ 7,533,789         \$ 8,171,168         \$           \$ 6,383,184         \$ 7,370,256         \$ 8,092,245         \$ 8,092,245         \$

		Actual		Actual		Actual		Revised		Proposed
Expenditures by Category	F	Y 2020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25
Personnel Services	\$	1,745,011	\$	1,847,130	\$	2,038,102	\$	2,824,265	\$	2,906,505
Materials and Services	\$	1,808,464	\$	1,823,242	\$	2,159,804	\$	2,295,741	\$	3,679,763
Capital Outlay	\$	2,095,248	\$	628,272	\$	732,368	\$	7,295,000	\$	4,152,000
Transfers	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service	\$	1,211,958	\$	1,190,990	\$	653,182	\$	785,664	\$	386,743
Subtotal	\$	6,860,681	\$	5,489,634	\$	5,583,456	\$	13,200,670	\$ :	11,125,011
Contingency	\$	0	\$	1,315,145	\$	271,228	\$	3,062,743	\$	6,912,460
Ending Fund Balance	\$	7,370,256	\$	8,092,245	\$	9,558,074	\$	0	\$	0
Fund Total	\$ :	14,230,937	\$	14,897,024	\$	15,412,758	\$	16,263,413	\$ :	18,037,471

This table summarizes actual amounts from Fiscal Years 2021-2023, the adopted amounts for the Fiscal Year 2024 budget, which ends on June 30<sup>th</sup> this year, and proposed amounts for the Fiscal Year 2025 budget.

The following pages provide additional details and figures, which have been incorporated into the chart above.

Resources	Dotail
RECOUNTER	Detail

Resources Detail	_									
		Actual		Actual		Actual	ĺ	Revised	Proposed	
Resources by Category	F	Y 2020-21		Y 2021-22	F	Y 2022-23		FY 2023-24	F	Y 2024-25
Property Taxes	1.								-	
Current Year's Taxes	\$	0	\$	0	\$	0	\$	0	\$	470,000
Prior Year's Taxes	\$	26,906	\$	14,945	\$	11,065	\$	10,000	\$	2,500
Total Property Taxes	\$	26,906	\$	14,945	\$	11,065	\$	10,000	\$	472,500
Licenses										
Hangar Rentals	\$	292,031	i i	315,171	\$	313,481	ı	342,721		321,650
Slip Rentals	\$	212,146	•	260,023	\$	235,883	<u> </u>	265,422	\$	237,407
Total Licenses	\$	504,177	\$	575,194	\$	549,364	\$	608,143	\$	559,057
Rents and Reimbursements										
Leases and Permits - Industrial/Commercial										
Industrial Parks:	١.		١.				١.		١.	
Columbia City	\$	348,653	\$	348,393	\$	390,978	ı .	381,859	\$	443,572
McNulty Creek	\$	40,920	\$	41,534	\$	44,232	ı .	47,078	\$	48,063
Milton Creek	\$	205,054	\$	218,895	\$	224,568	ı .	237,851	\$	245,616
Multnomah	\$	770,670	\$	788,232	\$	836,770	ı .	888,036	\$	924,936
Port Westward	\$	1,008,538	\$	1,928,478	\$	2,141,480	ı .	2,356,074	\$	1,036,135
Railroad Corridor	\$	29,982	\$	29,736	\$	31,536 37,232	· ·	33,428	\$	22,205
Scappoose Bay Marine Park Scappoose Airport	\$	35,747 642,335	\$ \$	36,087 565,165	\$ \$	460,216	· ·	38,935 675,683	\$	40,422 578,910
Sub Total Leases/Permits - Industrial /Commercial	\$	3,081,899	\$	3,956,520	۶ \$	4,167,012	<b>.</b>	4,658,943	\$	3,339,859
Reimbursements	,	3,061,633	٦	3,330,320	ڔ	4,107,012	۲	4,030,343	ڔ	3,333,633
Property Taxes	\$	103,408	\$	115,421	\$	133,938	\$	123,938	\$	145,126
Miscellaneous	\$	17,792	\$	•	\$	8,098	ı .	10,184	\$	10,184
Property Insurance	\$	103,083	\$	120,742	\$	108,371	1	108,373	\$	216,159
Water and Sewage	\$	44,998	\$	69,246	\$	95,813	1 .	63,155	\$	247,200
O&M	\$	223,780	\$	293,060	\$	258,910		324,920	\$	340,000
Tenant Capital Improvement	\$	613,246	\$	684,569	\$	-	\$	250,018	\$	230,018
Subtotal Reimbursements	\$	1,106,307	\$	1,293,264	\$	605,130	\$	880,588	\$	1,188,687
Total Rents and Reimbursements	\$	4,188,206	\$	5,249,784	\$	4,772,142	\$	5,539,531	\$	4,528,545
Terminal Services	Τ.									
Dockage	\$	99,507	\$	277,512	\$	293,169	· ·	341,000	\$	340,000
Wharfage	\$ <b>\$</b>	308,985	\$	300,000	\$	285,084		377,925	\$	390,000
Total Terminal Services	<b>&gt;</b>	408,492	\$	577,512	\$	578,253	\$	718,925	\$	730,000
Marina/RV Park	1.				_				-	
Campground Sites/Coin Showers	\$	151,074		142,820	\$	158,992		163,557		147,860
Launch Permit (Making Day Use - all categories	\$	61,554			\$	49,574	ı	59,264		91,000
Parking	\$	50,056	i i	33,602	\$	33,492	l	35,191		- - 400
Other Total Marina/ RV Park	\$ <b>\$</b>	4,700 <b>267,384</b>	\$ <b>\$</b>	3,876 <b>236,121</b>	\$ <b>c</b>	3,180 <b>245,238</b>	\$ <b>\$</b>	6,556 <b>264,568</b>		5,400 <b>244,260</b>
Total Wallia, KV Falk	٠	207,304	Ą	230,121	ڔ	243,236	Ą	204,300	٠	244,200
Grants										
Federal Grants	\$	30,000	\$	245,250	\$	-	\$	50,000	\$	770,000
State Grants	\$	179,855	\$	7,127	\$	47,035	\$	350,000	\$	535,000
Total Grants	\$	209,855	\$	252,377	\$	47,035	\$	400,000	\$	1,305,000
Total Loan Proceeds	\$	2,010,309	\$	0	\$	483,186	\$	400,000	\$	0
Insurance Reimbursement	\$	0	\$	0	\$	0	\$	0	\$	0
Total Interest Earnings	\$	201,248	\$	132,316	\$	249,144	\$	200,000	\$	376,757
Miscellaneous										
Late Fees	\$	5,494	\$	3,774	\$	14,626	\$	5,000	\$	25,000
Promissory Note Interest	\$	1,198	\$	0	\$	0	\$	0	\$	0
Miscellaneous Income	\$	24,484	\$	484,745	\$	583,736		25,000	\$	25,000
Total Miscellaneous	\$	31,176	\$	488,519	\$	598,362	\$	30,000	\$	50,000
Subtotal	\$	7,847,753	\$	7,526,768	\$	7,533,789	\$	8,171,168	\$	8,266,120
Beginning Fund Balance	\$	6,383,184		7,370,256		8,092,245	- 1	8,092,245		9,771,350
Total All Resources	\$	14,230,937		14,897,024		15,626,034	\$	16,263,413	\$	18,037,470
			•		•		•			

<b>Department Requirements Detail</b>					l	Executiv	e			
		Actual		Actual		Actual		Revised	Р	roposed
Expenditures by Category	FY	2020-21	FY	2021-22	FY	2022-23	F'	Y 2023-24	F١	2024-25
Personnel Services										
Full-Time Equivalent		1.0		1.0		2.0		2.0		2.0
Salaries and Wages	\$	138,125	\$	132,400	\$	173,068	\$	417,429	\$	442,448
Payroll Taxes	\$	21,932	\$	14,136	\$	27,704	\$	48,890	\$	51,805
Employee Benefits	\$	13,420	\$	42,699	\$	56,298	\$	96,964	\$	108,209
Total Personnel Services	\$	173,477	\$	189,235	\$	257,072	\$	563,283	\$	602,462
Materials and Services	_	00.004			_	64 700	_	00.000		00.000
Professional and Contract Services	\$	92,824	\$	57,533	\$	-	\$	83,000	\$	99,600
Legal Services		203,975		386,765	\$	212,443	\$	350,000	\$	385,000
Audit Services	\$	0	\$	0	١.		\$	0	\$	0
Advertising/Marketing/Promotions	\$	865	\$	131	\$	4,797	\$	1,500	\$	1,650
Property Taxes/Waterway Leases	\$	0	\$	0			\$	0	\$	0
Insurance	\$	0	\$	0			\$	0	\$	0
Utilities	\$	3,156	\$	4,513	\$	2,611	\$	3,100	\$	3,410
Operating Supplies	\$	0	\$	0			\$	0	\$	0
Office Supplies	\$	3,913	\$	12,426	\$	18,637	\$	4,000	\$	4,400
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	974	\$	2,990	\$	539	\$	3,100	\$	3,410
Registration, Dues & Fees	\$	46,841	\$	47,720	\$	72,379	\$	61,000	\$	67,100
Travel & Training Expenses	\$	7,150	\$	22,202	\$	27,508	\$	29,000	\$	26,100
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0
<b>Total Materials and Services</b>	\$	359,698	\$	534,280	\$	400,697	\$	534,700	\$	590,670
Capital Outlay										
Capital Outlay	ċ	0	\$	0	ċ	0	ċ		Ċ	0
Land	\$			0	\$	0	\$ ¢	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$		\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0
									,	
Total Contingency	\$	0	\$		\$		\$	0	\$	0
Total Ending Fund Balance	<u>\$</u>	0	\$	0	\$		\$	0	\$	0
Total Budget	\$	533,175	\$	723,515	\$	657,769	\$	1,097,983	\$ :	1,193,132

<b>Department Requirements Detail</b>	·											
		Actual		Actual		Actual		Revised		roposed		
Expenditures by Category	FY	2020-21	FY	2021-22	FY	2022-23	FY	2023-24	FY	2024-25		
Personnel Services												
Full-Time Equivalent		2.0		2.0		3.0		3.0		3.0		
Salaries and Wages	\$	159,068	\$	167,185	\$	251,124	\$	366,960	\$	311,450		
Payroll Taxes	\$	18,737	\$	13,303	\$	20,523	\$	33,271	\$	41,344		
Employee Benefits	\$	40,888	\$	31,537	\$	71,793	\$	83,107	\$	102,083		
Total Personnel Services	\$	218,693	\$	212,025	\$	343,444	\$	483,338	\$	454,877		
Materials and Services	T .	46.540	_		٦.		_		٦.	50.000		
Professional Services	\$	16,513	\$	54,497	\$	5,756	\$	62,000	\$	60,000		
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0		
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0		
Advertising/Marketing/Promotions	\$	42,666	\$	50,283	\$	65,668		104,900	\$	85,000		
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0		
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0		
Utilities	\$	2,043	\$	1,814	\$	3,232	\$	3,000	\$	3,500		
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0		
Office Supplies	\$	504	\$	741	\$	404	\$	1,200	\$	1,400		
Postage	\$	0	\$	0	\$	0	\$	0	\$	0		
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0		
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0		
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0		
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0		
Registration, Dues & Fees	\$	3,648	\$	5,520	\$	19,365	\$	10,500	\$	12,000		
Travel & Training Expenses	\$	432	\$	4,783	\$	18,107	\$	26,505	\$	20,156		
Permits & Fees	\$	0	\$	0			\$	0	\$	0		
Miscellaneous	\$	0	\$	0			\$	0	\$	0		
Total Materials and Services	\$	65,806	\$	117,638	\$	112,532	\$	208,105	\$	182,056		
Capital Outlay			ن ا		۸ ا				۸ ا			
Land	\$	0	\$	0	\$	0	\$	0	\$	0		
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0		
Improvements	\$ \$	0	\$	0	\$	0	\$	0	\$	0		
Machinery and Equipment		0	\$	0	\$	0	\$	0	\$	0		
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0		
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Capital Outlay	\$	0	\$	0			\$	0	\$	0		
Debt Service												
Principal	\$	0	\$	0	\$	0	\$	0	\$	0		
Interest	\$	0	\$ \$	0	\$ \$		۶ \$	0	\$	0		
Total Debt Service	۶ \$	0	۶ \$	0	٦	U	۶ \$	0	ې <b>\$</b>	0		
	Y	J	Y	J			7	J	Y	J		
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Ending Fund Balance	\$	0	\$	0	\$		\$	0	\$	0		
Total Budget	\$	284,499	\$	329,663	\$	455,976	\$	691,443	\$	636,933		

Actual   Actual   Actual   Revised   Proposed   Prozonel Services	Department Requirements Detail			F	INANCE	Α	DMINIS	TR	ATION		
Personnel Services			Actual		Actual		Actual	ı	Revised	Р	roposed
Full-Time Equivalent	Expenditures by Category	FY	2020-21	FY	2021-22	FY	2022-23	FY	2023-24	FY	2024-25
Salaries and Wages   \$ 287,884   \$ 319,095   \$ 361,898   \$ 367,680   \$ 405,462   Payroll Taxes   \$ 22,971   \$ 25,527   \$ 27,831   \$ 42,320   \$ 48,056   \$ 582,481   \$ 89,095   \$ 103,626   \$ 122,647   \$ 172,008   \$ 70	Personnel Services			-		-		-			
Payroll Taxes	Full-Time Equivalent		4.5		4.5		5.0		5.0		5.0
Employee Benefits	Salaries and Wages	\$	287,884	\$	319,095	\$	361,898	\$	367,680	\$	405,462
Materials and Services	Payroll Taxes	\$	22,971	\$	25,527	\$	27,831	\$	42,320	\$	48,056
Professional Services	Employee Benefits	\$	82,481	\$	89,095	\$	103,626	\$	122,647	\$	172,008
Professional Services	<b>Total Personnel Services</b>	\$	393,336	\$	433,717	\$	493,356	\$	532,647	\$	625,527
Professional Services	Materials and Services										
Legal Services		¢	38 288	¢	<i>1</i> 0 286	ς	76 /115	¢	61 500	¢	85 000
Audit Services				1	-						
Advertising/Marketing/Promotions   \$ 693   \$ 2,371   \$ 786   \$ 600   \$ 1,000	_				_						-
Property Taxes/Waterway Leases			•		-				-		
Insurance					-						
Utilities	' ' '		_				_	ı	_		_
Operating Supplies         \$ 0         \$ 0         \$ 0         \$ 17,085         \$ 17,000         \$ 17,500           Office Supplies         \$ 13,074         \$ 12,409         \$ 17,085         \$ 17,000         \$ 17,500           Postage         \$ 3,626         \$ 3,567         \$ 4,444         \$ 5,300         \$ 5,500           Maintenance & Repairs         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Minor Equipment Purchase         \$ 19,068         \$ 11,597         \$ 4,830         111000         \$ 18,000           Vehicle Maintenance         \$ 0         \$ 2,000         \$ 2,000         \$ 2,000         \$ 2,000         \$ 2,000         \$ 2,214         \$ 1,031         \$ 4,500         \$ 2,200         \$ 2,214         \$ 1,031         \$ 4,500         \$ 3,2750 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>ı</td> <td></td> <td></td> <td>_</td>								ı			_
Office Supplies         \$ 13,074         \$ 12,409         \$ 17,085         \$ 17,000         \$ 17,500           Postage         \$ 3,626         \$ 3,567         \$ 4,444         \$ 5,300         \$ 5,500           Maintenance & Repairs         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Minor Equipment Purchase         \$ 19,068         \$ 11,597         \$ 4,830         11000         \$ 18,000           Vehicle Maintenance         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Subscriptions         \$ 100         \$ -         \$ 0         \$ 0         \$ 0         \$ 0           Registration, Dues & Fees         \$ 475         \$ 725         \$ 1,110         \$ 1,500         \$ 2,000           Travel & Training Expenses         \$ 1,057         \$ 2,214         \$ 1,031         \$ 4,500         \$ 6,250           Permits & Fees         \$ 18,912         \$ 24,816         \$ 28,850         \$ 29,400         \$ 32,750           Miscellaneous         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Total Materials and Services         \$ 119,093         \$ 121,285         \$ 159,051         \$ 155,200         \$ 197,000           Land         \$ 0			_		_		_		_		
Postage	1		_		-		_		_		•
Maintenance & Repairs         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 1000 \$ 18,000           Minor Equipment Purchase         \$ 19,068 \$ 11,597 \$ 4,830 \$ 11000 \$ 18,000           Vehicle Maintenance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Subscriptions         \$ 100 \$ - \$ 0 \$ 200 \$ 250           Registration, Dues & Fees         \$ 475 \$ 725 \$ 1,110 \$ 1,500 \$ 2,000           Travel & Training Expenses         \$ 1,057 \$ 2,214 \$ 1,031 \$ 4,500 \$ 6,250           Permits & Fees         \$ 18,912 \$ 24,816 \$ 28,850 \$ 29,400 \$ 32,750           Miscellaneous         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Materials and Services         \$ 119,093 \$ 121,285 \$ 159,051 \$ 155,200 \$ 197,000           Capital Outlay           Land         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Buildings         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Improvements         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Machinery and Equipment         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Vehicles         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Infrastructure         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service			•	Ι΄.	-	l '	•		-	l .	
Minor Equipment Purchase	_		-				•				_
Vehicle Maintenance         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 250         \$ 2000         \$ 250         \$ 2000         \$	· ·		_		-		-	\$	-		•
Subscriptions	1		-	l .	-		•				
Registration, Dues & Fees         \$ 475         \$ 725         \$ 1,110         \$ 1,500         \$ 2,000           Travel & Training Expenses         \$ 1,057         \$ 2,214         \$ 1,031         \$ 4,500         \$ 6,250           Permits & Fees         \$ 18,912         \$ 24,816         \$ 28,850         \$ 29,400         \$ 32,750           Miscellaneous         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Total Materials and Services         \$ 119,093         \$ 121,285         \$ 159,051         \$ 155,200         \$ 197,000           Capital Outlay           Land         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Buildings         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Improvements         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Machinery and Equipment         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Vehicles         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Infrastructure         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Principal         \$ 0 <td< td=""><td></td><td></td><td>_</td><td></td><td>0</td><td></td><td>_</td><td>\$</td><td>_</td><td></td><td>_</td></td<>			_		0		_	\$	_		_
Travel & Training Expenses         \$ 1,057         \$ 2,214         \$ 1,031         \$ 4,500         \$ 6,250           Permits & Fees         \$ 18,912         \$ 24,816         \$ 28,850         \$ 29,400         \$ 32,750           Miscellaneous         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Total Materials and Services         \$ 119,093         \$ 121,285         \$ 159,051         \$ 155,200         \$ 197,000           Capital Outlay           Land         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Buildings         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Improvements         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Machinery and Equipment         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Vehicles         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Infrastructure         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Total Capital Outlay         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0           Debt Service         \$ 0         \$ 0         \$ 0         \$ 0         \$ 0	1			l .			-	١.			
Permits & Fees	_			ı .			-		-	l '	-
Miscellaneous			-	l .			-				
Total Materials and Services         \$ 119,093         \$ 121,285         \$ 159,051         \$ 155,200         \$ 197,000           Capital Outlay         Land         \$ 0         \$			18,912	\$	24,816	Ι:	28,850		29,400	l .	32,750
Capital Outlay           Land         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Buildings         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Improvements         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Machinery and Equipment         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Vehicles         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Infrastructure         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Debt Service         Principal         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0				\$		<u> </u>				<u> </u>	
Land	Total Materials and Services	\$	119,093	\$	121,285	\$	159,051	\$	155,200	\$	197,000
Buildings	Capital Outlay										
Improvements	Land		0		0		0		0		0
Machinery and Equipment         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Vehicles         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Infrastructure         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Principal         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Buildings		0		0		0		0		0
Vehicles         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Infrastructure         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Capital Outlay         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Debt Service         Principal   \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	-		0		0		0		0		0
Infrastructure	Machinery and Equipment		0		0		0		0		0
Total Capital Outlay         \$         0         \$         0         \$         0         \$         0           Debt Service         Principal         \$         0         \$	Vehicles		0	\$	0	\$	0		0		0
Debt Service           Principal Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Infrastructure		0	\$	0	\$	0	\$	0	\$	0
Principal         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0
Principal         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Interest         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Debt Service         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Contingency         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0           Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Dalit Camina										
Interest		۲.		۲ ا		۲		۲.		۲ ا	^
Total Debt Service         \$         0         \$         0         \$         0         \$         0           Total Contingency         \$         0	1										
Total Contingency         \$         0 \$         0 \$         0 \$         0           Total Ending Fund Balance         \$         0 \$         0 \$         0 \$         0											
Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0	TOTAL DEDIT SELVICE	<b>&gt;</b>	U	<b>&gt;</b>	U	<b>\$</b>	U	<b>&gt;</b>	U	<b>\$</b>	U
Total Ending Fund Balance         \$ 0 \$ 0 \$ 0 \$ 0	Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget \$ 512,429 \$ 555,002 \$ 652,407 \$ 687,847 \$ 822,527	Total Ending Fund Balance		0	\$	0	\$	0	\$	0	\$	0
	Total Budget	\$	512,429	\$	555,002	\$	652,407	\$	687,847	\$	822,527

Department Requirements Detail			Fa	cility & P	ro		ana	agement		
		Actual		Actual		Actual		Revised	Р	roposed
Expenditures by Category	FY	′ 2020-21	F١	/ 2021-22	F١	2022-23	F	Y 2023-24	FY	2024-25
Personnel Services										
Full-Time Equivalent		6.0		6.0		7.0		9.0		8.0
Salaries and Wages	\$	471,067	\$	529,641	\$	517,767	\$	654,207	\$	616,946
Payroll Taxes	\$	36,130	\$	44,130	\$	40,543	\$	76,220	\$	64,526
Employee Benefits	\$	192,689	\$	183,234	\$	227,311	\$	267,312	\$	299,085
<b>Total Personnel Services</b>	\$	699,886	\$	757,005	\$	785,628	\$	997,739	\$	980,556
Materials and Services										
Professional Services	\$	181,882	\$	110,714	\$	141,635	\$	207,357	\$	255,000
Legal Services	\$	0	\$	0		111,000	\$	0	\$	0
Audit Services	\$	0	\$	0			\$	0	\$	0
Advertising/Marketing/Promotions	\$	1,393	\$	1,291	\$	1,335	\$	1,500	\$	1,500
Property Taxes/ Water Leases	\$	139,734	۶ \$	143,492	\$	161,151	\$	143,000		176,626
Insurance	\$	290,435	۶ \$	299,188	۶ \$	345,510	\$	269,500		491,753
Utilities	\$ \$	-	\$ \$		\$ \$	258,550	\$		۶ \$	
		189,780	Ι΄.	212,185	\$ \$	-		214,920		247,158
Operating Supplies	\$	11,995	\$	21,273		29,010	\$	22,576	\$	27,091
Office Supplies	\$	2,998	\$	2,874	\$	2,714	\$	2,500	\$	3,000
Postage	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	225,044	\$	110,415	\$	118,506	\$	204,640		855,800
Minor Equipment Purchase	\$	4,950	\$	12,000	\$	1,540	\$	12,000	\$	15,600
Vehicle Maintenance	\$	8,000	\$	13,613	\$	18,844	\$	20,694	\$	24,833
Subscriptions	\$	0	\$	0	١.		\$	200	\$	200
Registration, Dues & Fees	\$	410	\$	1,125	\$	664	\$	2,870		3,301
Travel & Training Expenses	\$	0	\$	1,040	\$	617	\$	9,870	\$	10,857
Permits & Fees	\$	29,672	\$	29,547	\$	25,341	\$	30,284	\$	34,827
Miscellaneous	\$	0	\$	0	\$	0	\$	0		
Total Materials and Services	\$1	1,086,293	\$	958,757	\$ :	1,105,417	\$	1,141,911	\$ 2	2,147,544
Capital Outlay										
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$ 2	2,055,748	\$	0	\$	0	\$	2,850,000	\$	150,000
Improvements	\$	0	\$	620,772	\$	699,942	\$	2,925,000	\$	800,000
Machinery and Equipment	\$	39,500	\$	7,500	\$	0	\$	135,000	\$	452,000
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	135,000	\$	800,000
Total Capital Outlay	\$ 2	2,095,248	\$	628,272	\$	699,942	\$	6,045,000	\$2	2,202,000
Debt Service	<del></del>									
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget	\$3	3,881,427				2,590,987		8,184,650		5,164,396
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Department Requirements Detail	l			Te	rm	inal Serv	ice	S		
		Actual		Actual		Actual		Revised	Р	roposed
Expenditures by Category	FY	2020-21	F١	/ 2021-22	FY	2022-23	F١	/ 2023-24	F١	2024-25
Personnel Services										
Full-Time Equivalent		2.0		2.0		1.0		1.0		1.0
Salaries and Wages	\$	161,448	\$	162,336	\$	98,080	\$	109,169	\$	112,625
Payroll Taxes	\$	12,834	\$	16,379	\$	8,094	\$	12,848	\$	13,251
Employee Benefits	\$	51,077	\$	51,927	\$	41,691	\$	42,532	\$	45,681
Total Personnel Services	\$	225,359	\$	230,642	\$	147,866	\$	164,549	\$	171,556
Materials and Services										
Professional Services	\$	33,790	\$	9,135			\$	41,000	\$	47,150
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	4,260	\$	23,255	\$	23,265	\$	23,000	\$	26,450
Operating Supplies	\$	787	\$	78	\$	314	\$	600	\$	780
Office Supplies	\$	2,998	\$	1,449	\$	0	\$	600	\$	810
Postage	\$	2,338	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	66,496		1,315,145	\$	299,188	\$	350,000	\$	420,000
Minor Equipment Purchase	\$	00,490	\$	1,313,143	\$	299,188	\$	0	\$	420,000
Vehicle Maintenance	\$	4,562	\$	2,636	\$	2,068	\$	5,000	\$	5,250
Subscriptions	\$	160	\$	2,030	\$	2,008	\$	300	\$	300
Registration, Dues & Fees	\$	2,425	\$	1,190	\$	810	\$	1,100	\$	1,155
_		298	۶ \$	9,209	\$	3,131	\$	5,250	۶ \$	· ·
Travel & Training Expenses Permits & Fees	\$ \$	27,851	۶ \$	30,180	\$ \$	-	\$ \$		۶ \$	5,723
Miscellaneous			٠ ک			34,301	1 .	34,000		37,400
	\$	0 <b>143,627</b>	<u>ې</u>	0 <b>1,392,276</b>	\$ <b>\$</b>	0	\$ <b>\$</b>	460.850	\$ <b>\$</b>	0
Total Materials and Services	Þ	143,027	Ş.	1,392,276	Þ	363,077	Þ	460,850	Ą	545,018
Capital Outlay	Τ.									
Land	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	1,250,000		1,950,000
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$ :	1,250,000	\$1	L,950,000
Debt Service										
Principal	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	Ś	0	\$	0	\$	0	\$	0	\$	0
Total Budget	\$	368,986	_	1,622,918	\$	510,943	_	1,875,399		2,666,574

<b>Department Requirements Detail</b>	il Non-Departmental											
		Actual		Actual	_	Actual		Revised	Р	roposed		
Expenditures by Category	FY	2020-21	F١	2021-22	F١	/ 2022-23	F'	Y 2023-24	FY	2024-25		
Personnel Services												
Salaries and Wages	\$	11,550	\$	13,500	\$	9,950	\$	16,000	\$	19,200		
Payroll Taxes	\$	1,756	\$	1,005	\$	800	\$	1,900	\$	2,280		
Employee Benefits	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Personnel Services	\$	13,306	\$	14,505	\$	10,750	\$	17,900	\$	21,480		
Materials and Services												
Professional Services	\$	0	\$	0	\$	0	\$	0	\$	0		
Intergovernmental Support/Services	\$	0	\$	0	\$	0	\$	0	\$	0		
Legal Services	\$		\$		\$		\$	0	\$			
Audit Services		0		0		0	l			0		
	\$	0	\$	0	\$	0	\$	0	\$	0		
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0		
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0		
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0		
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0		
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0		
Office Supplies	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000		
Postage	\$	0	\$	0	\$	0	\$	0	\$	0		
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0		
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0		
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0		
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0		
Registration, Dues & Fees	\$	0	\$	3,500	\$	3,240	\$	5,140	\$	6,168		
Travel & Training Expenses	\$	1,401	\$	8,000	\$	6,791	\$	11,250	\$	13,500		
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0		
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Materials and Services	\$	10,401	\$	20,500	\$	19,031	\$	25,390	\$	28,668		
Capital Outlay												
Land	\$	0	\$	0	\$	0	\$	0	\$	0		
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0		
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0		
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0		
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0		
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0		
Total Capital Outlay	Ţ	J	Ţ	J	Y	Ū	Ţ	· ·	Y	Ū		
Debt Service												
Principal	\$	655,324	\$	622,077	\$	255,950	\$	325,139	\$	226,355		
Interest	\$	556,635	\$	568,913	\$	397,232	\$	460,525	\$	160,387		
Total Debt Service	\$ 1	l,211,959	\$ :	1,190,990	\$	653,182	\$	785,664	\$	386,743		
Total Contingency	\$	0	\$	0	\$	0	\$	3,062,743	ς'	6,912,460		
Total Ending Fund Balance	ب \$	0	\$	0	\$	0	ب \$	0	\$	0,912,400		
Total Budget	_	L,235,666				682,963		3,891,697	_	7,349,351		
i otai buuget	. ڊ	1,233,000	. ڊ	1,443,333	ڔ	002,303	٠,	3,031,03/	، ڊ	,J43,331		

Department Requirements Deta	·											
		ctual		Actual		Actual		Revised	Proposed			
Expenditures by Category	FY 2	020-21	F	Y 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2024-25		
Personnel Services												
Full-Time Equivalent		16.5		17.5		18.0		20.0		19.0		
Salaries and Wages		240,096	\$	1,366,960	\$	1,411,887	\$	1,992,226	\$	1,973,131		
Payroll Taxes	\$	114,360	\$	116,784	\$	125,495	\$	212,960	\$	226,262		
Employee Benefits	\$	390,555	\$	423,024	\$	500,720	\$	619,079	\$	707,112		
Total Personnel Services	\$ 1,7	745,011	\$	1,906,769	\$	2,038,102	\$	2,824,265	\$	2,906,505		
Materials and Services												
Professional and Contract Services	\$	363,297	\$	302,043	\$	285,589	\$	371,095	\$	546,750		
Legal Services		227,520	\$	182,433	\$	212,443	\$	350,000	\$	385,000		
Audit Services	\$	23,800	\$	23,500	\$	24,500	\$	23,300	\$	28,750		
Advertising/Marketing/Promotions	\$	45,617	\$	86,348	\$	72,586	\$	107,650	\$	89,150		
Property Taxes/Waterway Leases		139,734	\$	134,522	\$	161,151	\$	110,585	\$	176,626		
Insurance		290,435	\$	242,279	\$	345,510	\$	249,673	\$	491,753		
Utilities		199,239	\$	187,490	\$	287,658	\$	203,950	\$	280,518		
Operating Supplies	\$	12,782	\$	23,564	\$	29,324	\$	15,400	\$	27,871		
Office Supplies	\$	32,487	\$	28,139	\$	38,840	\$	24,270	\$	36,110		
Postage	\$	3,626	\$	6,000	\$	13,444	\$	5,210	\$	5,500		
Maintenance & Repairs		291,540	\$	310,832	\$	417,694	\$	554,639	\$	1,275,800		
Minor Equipment Purchase	\$	24,018	\$	22,000	\$	6,370	\$	20,357	\$	33,600		
Vehicle Maintenance	\$	12,562	\$	10,492	\$	20,912	\$	17,500	\$	30,083		
Subscriptions	\$	1,234	\$	3,120	\$	539	\$	3,924	\$	4,160		
Registration, Dues & Fees	\$	53,799	\$	56,787	\$	94,328	\$	80,512	\$	88,423		
Travel & Training Expenses	\$	10,338	\$	34,759	\$	53,634	\$	78,355	\$	82,586		
Permits & Fees	\$	76,435	\$	69,979	\$	95,283	\$	79,320	\$	97,084		
Miscellaneous	\$	0	\$	0	Ś	0	Ś	0	\$	0		
Total Materials and Services		308,463	\$	1,724,286	\$	2,159,805	\$	2,295,741	\$	3,679,763		
	. ,	,	•	, ,	·	,,	·	,,	Ċ	.,,		
Capital Outlay												
Land	\$	0	\$	0	\$	0	\$	0	\$	0		
Buildings		055,748	\$	0	\$	0	\$	2,850,000	\$	150,000		
Improvements	\$	0	\$	620,772	\$	732,368	\$	4,175,000	\$	2,750,000		
Machinery and Equipment	\$	39,500	\$	7,500	\$	0	\$	135,000	\$	452,000		
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0		
Infrastructure	\$	0	\$	0	\$	0	\$	800,000	\$	800,000		
Total Capital Outlay	\$ 2,0	095,248	\$	628,272	\$	732,368	\$	7,960,000	\$	4,152,000		
Debt Service												
Principal	\$	655,324	\$	622,077	\$	255,950	\$	325,139	\$	226,355		
Interest	\$	556,635	\$	568,913	\$	397,232	\$	460,525	\$	160,387		
Total Debt Service	\$ 1,2	211,959	\$	1,190,990	\$	653,182	\$	785,664	\$	386,743		
Total Contingency	\$	0	\$	1,315,145	\$	271,228	\$	3,062,743	\$	6,912,460		
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0		
			-		<u> </u>							

**Total Budget** 

\$6,860,680 \$ 6,765,462 \$ 5,854,685 \$16,928,413 \$18,037,471

# **Capital Projects**

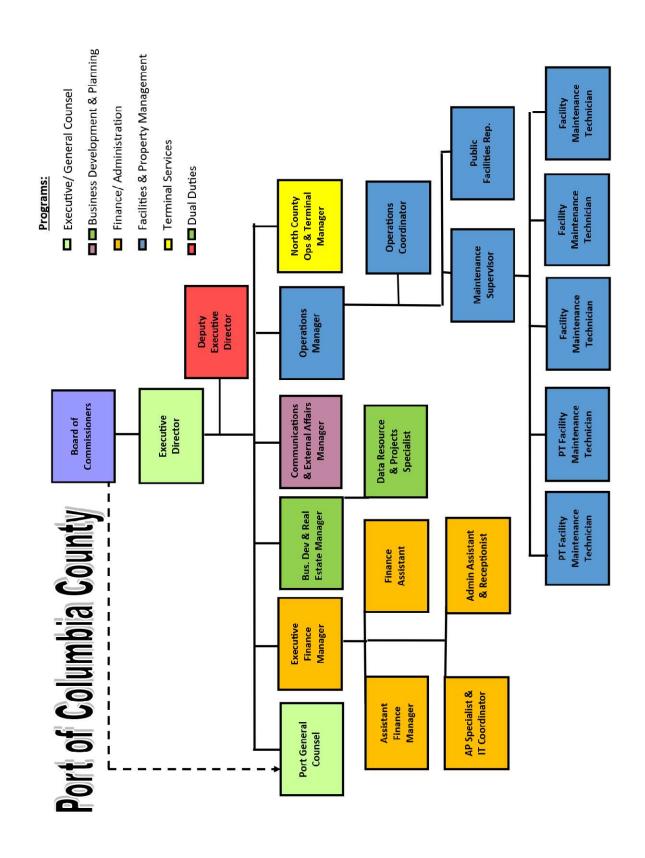
Fiscal year 2025

Project		Proposed Y 2024-25
Project		1 2024-25
CBC		
		\$0
		\$0
<u>Columbia City</u>		
	_	\$0
		\$0
McNulty Creek		
Withuity Cleek		\$0
		\$0
Milton Creek		, -
		\$0
Multnomah		
Shop Building	\$	150,000
	\$	150,000
Port Westward		
Dock improvements	\$	1,950,000
	\$	1,950,000
RR Ave		
	\$	0
	\$	0
SB Marine Park		
Service Boat	ć	128,000
Upland Improvements (\$400k grant)	<u>\$</u> \$	928,000
	Ą	928,000
SIA		
Westside Pavement (\$385k grant)	\$	400,000
Emergency Generator (\$135k grant)	\$	324,000
Runway Rehab (\$385k grant)	\$ \$	400,000
	\$	1,124,000
ADM		40
	_	\$0 \$0
		ŞU
Total projects	\$	4,152,000
1	_	.,

### **Debt Service**

The "New Hangar Building" at the Scappoose Airport is currently vacant. The loan payment on the building has been factored into the FY25 budget without any revenue being recognized.

		Final	В	Balance at		Budget
Category	Interest	Payment	Jι	ıly 1, 2024	F	Y 2024-25
<u>Active</u>						
Debt service						
Loans						
CPBR Rail/Col County						
Oregon Aero Building	3.92	12.01.32	\$	733,512	\$	94,980
Mult. Bldg. B improv.	3.30	12.01.37	\$	158,907	\$	13,601
RainShadow Labs	3.37	01.01.26	\$	172,631	\$	11,870
Mult. Composite Bldg E	3.43	01.01.40	\$	464,921	\$	62,371
SIA Water/Sewer	3.96	04.01.45	\$	482,582	\$	32,963
SA Hangar Bldg	3.31	10.01.41	\$	2,449,200	\$	170,959
<u>Planned</u>						
Loans						
None			\$	-	\$	-
Total requirements			\$	4,461,753	\$	386,744



## PORT OF COLUMBIA COUNTY COMMISSION

Port of Columbia County Commissioners are elected by Port District residents and serve a four-year term.

<u>Position</u>	<u>Name</u>	<u>Title</u>	Term of Office
Position 1	Nancy Ward	2 <sup>nd</sup> Vice President	2023-2027
Position 2	Chip Bubl	Secretary	2023-2027
Position 3	Nick Sorber	Treasurer	2023-2027
Position 4	Robert Keyser	President	2021-2025
Position 5	Brian Fawcett	Vice-President	2021-2025

Budget Committee members consist of the Port Commissioners and an equal number of citizens appointed by the Commission to serve three-year terms. Currently, appointed members include:

<u>Position</u>	<u>Name</u>	Term of Office
Position 1	Rachel Armitage	2024-2026
Position 2	Dan Garrison	2024-2026
Position 3	Rachael Barry	2023-2025
Position 4	Paul Langner	2024-2026
Position 5	Robert Gadotti	2023-2025

	FY25 Capital Budget Worksheet: April 2024	Cash Secured		Cash Red	Cash Requirement		
Line # Site	Description	.Y25 Grant Rev	FY25 - Net of Grant Bey Grant Funding	FY26	FY27	FV28	Total Budget
1 ADM	Accounting Software Conversion		\$100,000		Ì		\$125,000
2 ADM			\$20,000	\$25,000	\$30,000	\$30,000	\$105,000
3 PV							0\$
4 PV	PWW Beaver Dock Seismic Modernization Berths 1&2				\$4,850,000	\$23,150,000	\$28,000,000
5 PV	PWW Beaver Dock Design, Engineering and Permitting		\$1,950,000	\$1,950,000	\$0		\$3,900,000
9 PV	PWW   Beaver Dock Fire System Improvements		\$750,000				\$750,000
7 PV	PWW Expand Water Intake System			\$250,000			\$250,000
8 CLAT	AT Site Development - TBD - Demo					\$1,000,000	\$1,000,000
22 6	Dock Operational Capacity - In Water		\$250,000	\$250,000			\$500,000
10 CC	Dock Operational Capacity - Upland			\$250,000			\$250,000
11 CC	Office Remodel					\$1,000,000	\$1,000,000
12 CC	Rail Spur and Drainage Improvements			\$100,000	\$900,000		\$1,000,000
13 MIL							\$0
14 M	14 McN 82000 SF Spec Industrial Bldg & Campus		\$200,000	\$100,000	\$4,200,000	\$4,200,000	\$8,700,000
15 RF	15 RRA Maintainence Shop - Option A RR Ave; incl access road		\$400,000				\$400,000
16 MI	16 MULT Maintenance Shop - Option B - Winner's Circle		\$150,000				\$150,000
17 Mi	17 MULT Maintainence Shop - Option C - Multnomah			\$3,500,000			\$3,500,000
18 Mi	18 MULT Park Expansion/Fill				\$250,000		\$250,000
19 Mi	19 MULT Site Paving			450000	450000		\$900,000
20 SBM	Marina Maintenance Dredging	\$485,000	\$2,015,000				\$2,500,000
21 SBM	IM Upland Marina Improvements	\$400,000	\$400,000				\$800,000
22 SBM	In-Water Marina Improvements		\$65,000	\$150,000	\$4,785,000		\$5,000,000
23 SBM	M Bayport RV Park Expansion					\$1,000,000	\$1,000,000
24 SBM	IM Port Service Boat		\$128,000				\$128,000
25 SA	West Side Pavement Maintenance	\$385,000	\$15,000				\$400,000
26 SA	Emergency Generator System	\$135,000	\$221,000				\$356,000
27 SA	Runway Rehab Resurfacing - Phase 2	\$385,000	\$15,000				\$400,000
28 SA	East Waterline Const. Phase 2		\$500,000				\$500,000
29 SA	East Side Hangar Demo		\$50,000				\$50,000
30 SA	East Side Hangar Design and Engineering		\$50,000				\$50,000
31 SA	. East Side Pavement Maintenance - Design and Engineering			90000			\$90,000
32 SA	East Side Pavement Maintenance - Constru				275000		\$275,000
	Annual Totals	\$1,790,000	\$7,279,000	\$7,140,000	\$15,740,000	\$30,380,000	\$60,539,000
		FY25 Grant Rev	FY25	FY26	FY27	FY28	4 Year Total