Port of Columbia County 2023-2024 ADOPTED BUDGET



PORT OF COLUMBIA COUNTY 2023-2024 ADOPTED BUDGET TABLE OF CONTENTS

Budget Messages	
Executive Director's Message	1
Finance Manager's Message	3
Budget Summary	
Summary of Resources and Requirements	10
Resources Detail	11
Department Detail	
Executive	12
Business Development & External Communications	13
Finance Administration	14
Facility & Property Management	15
Terminal Services	16
Non-Departmental	17
All Department	18
Appendix	
Capital Projects	19
Debt Service	20
Organization Chart	21
Port of Columbia County Commissioners/Budget Committee	22
LB-1 Form	23
LB- 50 Form	24

Resolution 2023-15......25

Resolution 2023-16.......26

EXECUTIVE DIRECTOR'S MESSAGE

I'm pleased to present the Adopted Budget for the Port of Columbia County for consideration and approval by the Budget Committee. This Fiscal Year (FY) 2023-24 Adopted Budget reflects our strong commitment to fiscal responsibility and accountability while making strategic investments and maintaining a sustainable future. This document highlights funding for the operational and capital activities of the Port for the coming year.

The Port has continued to build on its strong financial position from last year as we enter FY 2023-24. The beginning balance is forecast to be \$8.1 million, which is an increase of over \$800k from this time last year. The Adopted Budget includes capital investments of \$7.3 million, with projects at selected Port sites. Significant projects include a new shop building for the Port maintenance team at Multnomah Industrial Park, improvements to the Beaver Dock at Port Westward, and dredging at Scappoose Bay Marina.

When dredging is completed, the project will allow for a safe passage for boats to launch at the marina. By dredging the marina, the Port is also helping the ecosystem. The dredging will remove trash, sludge, and dead vegetation to help keep the water clean. The total cost of this project is estimated at \$2.5 million, and the Port is applying for a grant to help with funding for this project.

The Port is continuing to move forward with the site preparation at the McNulty Creek Industrial Park, preparing it for future



development. McNulty Creek is a certified site by the State of Oregon and one of the few "shovel-ready" industrial sites available in Columbia County. The Port is currently working on site design and permitting and is actively marketing the property for a possible build-to-suit opportunity to businesses looking to locate or expand in Columbia County.

In FY18-19 the Port approved a lease option for NEXT Renewable Fuels with the intent to build a facility to produce renewable diesel and sustainable aviation fuel. Once in operation, this \$2.5B facility will generate upwards of 240 jobs, an additional \$4-6 million a year in revenue for the Port, and \$16 million in tax revenue for the county. In September of 2021, NEXT began making lease payments to the Port of \$108k per month. NEXT is currently waiting for the U.S. Army Corps of Engineers to complete an Environmental Impact Statement on the project, which is expected by the end of 2023.

We are also looking forward to updating our Strategic Business Plan in the coming year and engaging with our community members and local stakeholders as we ask for your assistance to establish the future vision, goals, and priorities for the Port.

A sincere thank you to the dedicated community volunteers who serve on our Budget Committee and our two Advisory Committees for the Marina and the Airport. The Port's committees play an important role and provide staff with a fresh perspective on planning and implementation. In closing, I want to thank the Port staff for their dedication and hard work and the Commission for its support and leadership. The

collective efforts of staff and the Commission are the direct reason we can maintain a fiscally responsible budget. The Port will continue with its mission to create economic growth, be environmental stewards, collaborate with the community, and create local jobs.

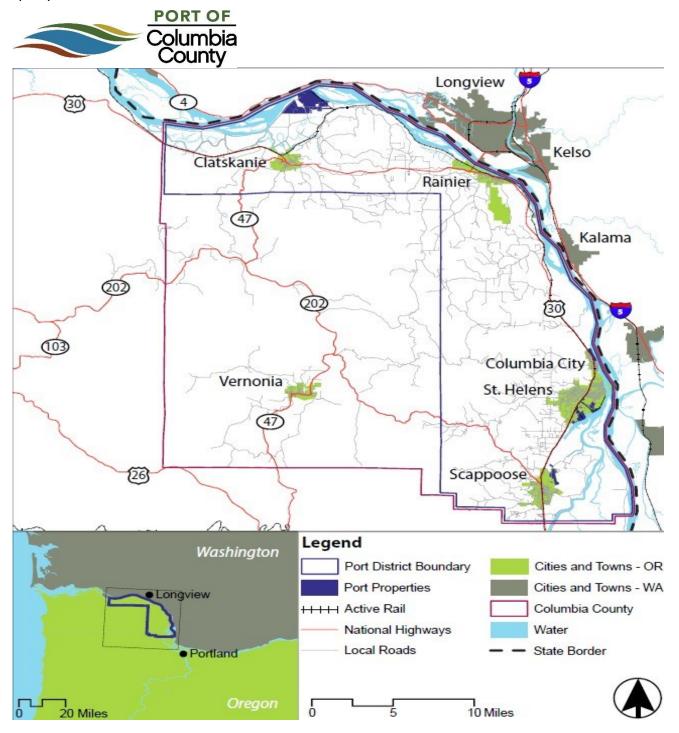
Respectfully,

Sean P. Clark

Executive Director

EXECUTIVE FINANCE MANAGER'S MESSAGE

The Port of Columbia County offers a variety of sites and facilities. The Port's portfolio of about 2,400 acres of land is comprised of six industrial parks, an airport, a marine park, RV park/campground, and two other property sites.



BUDGET OVERVIEW

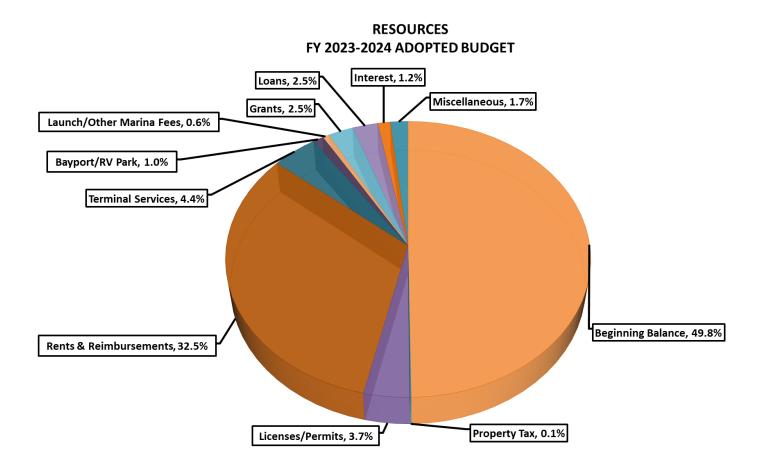
The Adopted Budget for Fiscal Year (FY) 2023-24 totals \$ 16.2 million which is an increase from the FY 2022-23 Adopted Budget. The increase is attributed to an increased capital outlay.

Major Assumptions

Overall, most property leases provide for annual increases tied to the Western Region Consumer Price Index (CPI). Where applicable, the CPI increase assumed for the 2023-24 fiscal year is 6.0% compared to 6.5% last year. The Marina moorage and Airport hangar fees are scheduled to increase in July 2023 by the two-year CPI of 11.7%; these rates are adjusted every two years.

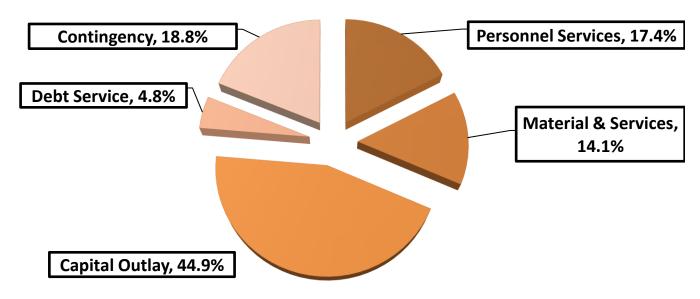
Most existing building and property leases are assumed to continue. The revenue forecast does include additional new tenants beyond those with executed agreements as of April 2023. We are expecting a few vacancies during the fiscal year. Columbia Pacific Bio-Refinery (CPBR) has entered into a 5-year agreement to transload Renewable Diesel at about the same volume that the ethanol was transloading, approximately 1-2 vessels per month.

The overall Resources are illustrated in the graph below:



The overall requirements are illustrated in the graph below:

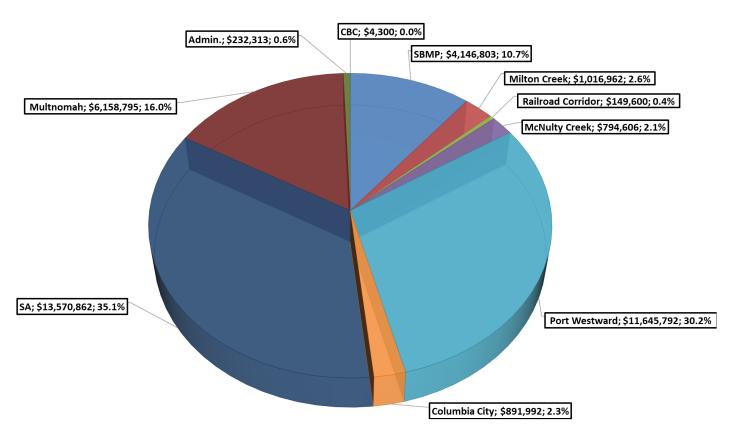
Requirements FY 2023-2024 Adopted Budget



The Adopted 2023-24 budget is for \$7.2 million in capital projects. The Port in 2016-2017 revised its fixed asset thresholds, so some projects that would have been capitalized will be included in repairs and maintenance.

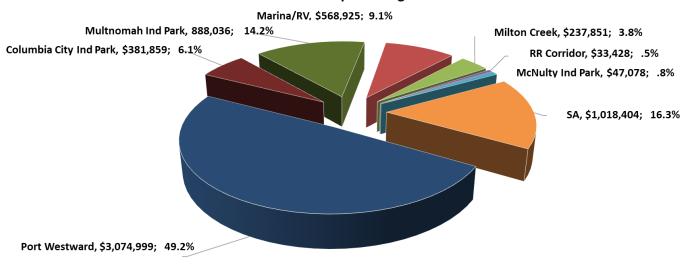
Over the past ten fiscal years, the Port has spent over \$40 million throughout the district. The chart shows the level of spending by the facility for FY 2011-22.

CAPITAL ASSETS ADDITIONS BY SITE (FY11-22)



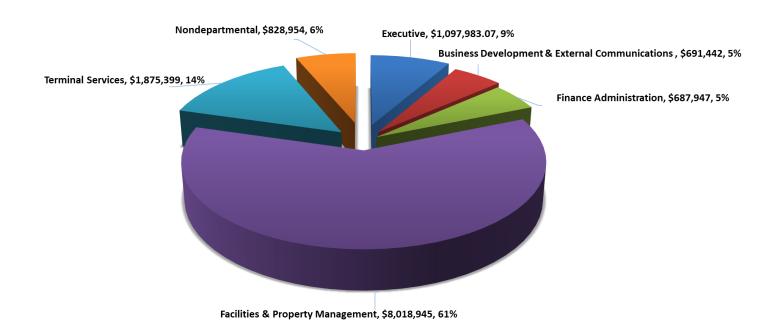
There are about 42 commercial/ industrial tenants spread throughout the Port's facilities and over 100 individual tenants each at the airport and marina. Combined budgeted revenues for all tenant leases, permits, and licenses are more than \$6 million. The following chart shows the Adopted revenue by site for FY 2023-24.

Revenue by Site 2023-2024 Adopted Budget



Beginning in FY 2016-2017, expenditures are allocated by object classification in each program including Personnel Services, Materials and Services, and Capital Outlay. The only exception is Debt Service and Operating Contingency, which will be reported in non-departmental. The graph below looks at the total Adopted expenditures by program.

FY 2023-2024 ADOPTED BUDGET EXPENDITURES BY DEPARTMENT



The Adopted budget estimates operating costs to be held at 5%. Staffing full-time equivalents remain at 20 FTE. The Adopted budget includes a wage increase of 6%, a 5% decrease in health care coverage premiums, and PERS estimates remaining at 13.5%.

In closing the Port of Columbia County continues to be in a good financial position. This is in part from the prudent leadership of the Board of Commissioners and the Executive Director. This budget document illustrates the expected financial performance of the Port of Columbia County for the coming fiscal year if assumptions materialize as stated.

The Port maintains and continuously seeks to improve a system of financial controls and processes that are in place to ensure public-informed decision-making, fiscal accountability, and transparency.

Robert F. Gadotti, CGFM Executive Finance Manager

Summary of Resources & Requirements

Resources by Category							
Resources by Category	Actual	Actual	Actual	Revised	Proposed	Approved	Adopted
11000017	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24	FY 2023-24
Property Taxes	\$ 393,80	5 \$ 26,903	\$ 14,945	\$ 0	\$ 480,000	\$ 10,000	\$ 10,000
Licenses and Permits	\$ 550,21	9 \$ 545,799	\$ 607,845	\$ 563,935	\$ 608,143	\$ 608,143	\$ 608,143
Rents and Reimbursements	\$ 3,745,35	9 \$ 3,422,156	\$ 4,541,939	\$ 5,784,327	\$ 5,289,513	\$ 5,289,513	\$ 5,289,513
Terminal Services	\$ 562,23	4 \$ 184,712	\$ 577,512	\$ 411,202	\$ 718,925	\$ 718,925	\$ 718,925
Bayport RV Park	\$ 99,03	4 \$ 151,075	\$ 143,375	\$ 161,996	\$ 163,557	\$ 163,557	\$ 163,557
Launch Fees/Other Marina Fees	\$ 86,69	5 \$ 116,310	\$ 93,821	\$ 89,927	\$ 101,011	\$ 101,011	\$ 101,011
Grants	\$ 253,71	9 \$ 209,856	\$ 259,877	\$ 394,627	\$ 400,000	\$ 400,000	\$ 400,000
Loan Proceeds	\$ 1,420,00	5 \$ 2,010,309	\$ 0	\$ 0	\$ 400,000	\$ 400,000	\$ 400,000
Interest Earnings	\$ 2,69	8 \$ 1,198	\$ 132,348	\$ 38,036	\$ 200,000	\$ 200,000	\$ 200,000
Tenant Capital Reimbursement	\$	0 \$ 0	\$ 0	\$ 250,018	\$ 250,018	\$ 250,018	\$ 250,018
Miscellaneous	\$ 1,218,58	3 \$ 1,179,435	\$ 1,155,105	\$ 28,853	\$ 30,000	\$ 30,000	\$ 30,000
Subtotal	\$ 8,332,34	5 \$ 7,847,753	\$ 7,526,767	\$ 7,722,922	\$ 8,641,168	\$ 8,171,168	\$ 8,171,168
Beginning Fund Balance	\$ 5,217,84	5 \$ 6,383,184	\$ 7,370,256	\$ 7,232,354	\$ 8,092,245	\$ 8,092,245	\$ 8,092,245
Fund Total	\$13,550,19	1 \$14,230,937	\$14,897,024	\$14,955,276	\$16,733,413	\$16,263,413	\$16,263,413
	Actual	Actual	Actual	Revised	Proposed	Adopted	
					Froposed	Adopted	Adopted
Expenditures by Category	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24	FY 2023-24
Expenditures by Category Personnel Services	FY 2019-20 \$ 1,607,87		FY 2021-22 \$ 1,847,130				•
		3 \$ 1,745,011	+	FY 2022-23	FY 2023-24	FY 2023-24	FY 2023-24
Personnel Services	\$ 1,607,87	3 \$ 1,745,011 6 \$ 1,808,464	\$ 1,847,130	FY 2022-23 \$ 2,177,365	FY 2023-24 \$ 2,824,265	FY 2023-24 \$ 2,824,265	FY 2023-24 \$ 2,824,265
Personnel Services Materials and Services	\$ 1,607,87 \$ 1,569,77 \$ 2,849,52	3 \$ 1,745,011 6 \$ 1,808,464	\$ 1,847,130 \$ 1,823,242	FY 2022-23 \$ 2,177,365 \$ 2,037,779	FY 2023-24 \$ 2,824,265 \$ 2,295,741	FY 2023-24 \$ 2,824,265 \$ 2,295,741	FY 2023-24 \$ 2,824,265 \$ 2,295,741
Personnel Services Materials and Services Capital Outlay	\$ 1,607,87 \$ 1,569,77 \$ 2,849,52	3 \$ 1,745,011 6 \$ 1,808,464 8 \$ 2,095,248 0 \$ 0	\$ 1,847,130 \$ 1,823,242 \$ 628,272	FY 2022-23 \$ 2,177,365 \$ 2,037,779 \$ 5,615,000	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000
Personnel Services Materials and Services Capital Outlay Transfers	\$ 1,607,87 \$ 1,569,77 \$ 2,849,52 \$	3 \$ 1,745,011 5 \$ 1,808,464 8 \$ 2,095,248 0 \$ 0 0 \$ 1,211,958	\$ 1,847,130 \$ 1,823,242 \$ 628,272 \$ 0	FY 2022-23 \$ 2,177,365 \$ 2,037,779 \$ 5,615,000 \$ 0	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0
Personnel Services Materials and Services Capital Outlay Transfers Debt Service	\$ 1,607,87 \$ 1,569,77 \$ 2,849,52 \$ 1,139,83 \$ 7,167,00	3 \$ 1,745,011 5 \$ 1,808,464 8 \$ 2,095,248 0 \$ 0 0 \$ 1,211,958	\$ 1,847,130 \$ 1,823,242 \$ 628,272 \$ 0 \$ 1,190,990	FY 2022-23 \$ 2,177,365 \$ 2,037,779 \$ 5,615,000 \$ 0 \$ 1,106,682	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664
Personnel Services Materials and Services Capital Outlay Transfers Debt Service Subtotal	\$ 1,607,87 \$ 1,569,77 \$ 2,849,52 \$ 1,139,83 \$ 7,167,00	3 \$ 1,745,011 6 \$ 1,808,464 8 \$ 2,095,248 0 \$ 0 0 \$ 1,211,958 7 \$ 6,860,681 0 \$ 0	\$ 1,847,130 \$ 1,823,242 \$ 628,272 \$ 0 \$ 1,190,990 \$ 5,489,634 \$ 1,315,145	FY 2022-23 \$ 2,177,365 \$ 2,037,779 \$ 5,615,000 \$ 0 \$ 1,106,682 \$10,936,826	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664 \$13,200,670	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664 \$13,200,670	FY 2023-24 \$ 2,824,265 \$ 2,295,741 \$ 7,295,000 \$ 0 \$ 785,664 \$13,200,670

Res	a	200	Dat	tail
Res	our	ces	vei	lali

Resources Detail							_						_	
		Actual		Actual		Actual		Revised		Proposed		Approved		Adopted
Resources by Category	F	Y 2019-20		FY 2020-21		FY 2021-22	F	Y 2022-23	F	Y 2023-24	F	Y 2023-24	F	Y 2023-24
Property Taxes	<u> </u>							_ 1					_	
Current Year's Taxes	\$	383,512	\$	0	\$		\$	0	\$	470,000		0	\$	0
Prior Year's Taxes	\$	10,294	\$	26,906	\$		\$	0	\$	10,000		10,000	\$	10,000
Total Property Taxes	\$	393,806	\$	26,906	\$	14,945	\$	0	\$	480,000	Ş	10,000	\$	10,000
Licenses														
Hangar Rentals	\$	318,460	\$	292,031	\$		\$	318,236	\$	342,721			\$	342,721
Slip Rentals	\$	191,451	\$	212,146	\$		\$	245,699	_	265,422	\$	265,422	\$	265,422
Total Licenses	\$	509,911	\$	504,177	\$	575,194	\$	563,935	\$	608,143	\$	608,143	\$	608,143
Rents and Reimbursements														
Leases and Permits - Industrial/Commercial														
Columbia City	\$	398,817	\$	348,653	\$		\$	370,601	\$	381,859	\$	381,859	\$	381,859
McNulty Creek	\$	46,042	\$	40,920	\$		l	44,232	\$	47,078		47,078	\$	47,078
Milton Creek	\$	199,985	\$	205,054	\$	•	l	235,216	\$	237,851		237,851	\$	237,851
Multnomah	\$	728,871	\$	770,670	\$		\$	838,673	\$	888,036	\$	888,036	\$	888,036
Port Westward	\$	987,816	\$	1,008,538	\$		\$	2,894,156	\$	2,356,074	\$	2,356,074	\$	2,356,074
Railroad Corridor	\$	29,485	\$	29,982	\$	•	\$	31,669	\$	33,428	\$	33,428	\$	33,428
Scappoose Bay Marine Park	\$	34,678	\$	35,747	\$	•	\$	38,433	\$	38,935		38,935	\$	38,935
Scappoose Airport	\$	451,318	\$	642,335	\$,	\$	582,128	\$	675,683	\$	675,683	\$	675,683
Sub Total Leases/Permits - Industrial /Commercial	\$	2,877,012	\$	3,081,899	\$	3,956,520	\$	5,035,106	\$	4,658,943	\$	4,658,943	\$	4,658,943
Reimbursements	,	407.022	,	402.400	٠	445 424	٠	442.022	,	422.020	,	422.020	٠	422.020
Property Taxes	\$	107,033	\$	103,408	\$	115,421	\$	112,923	\$	123,938	\$	123,938	\$	123,938
Miscellaneous	\$	27,515	\$	17,792	\$		\$	10,184	\$	10,184		10,184	\$	10,184
Property Insurance	\$	59,829	\$	103,083	\$		\$	128,590	\$	108,373		108,373	\$	108,373
Water and Sewage O&M	\$	52,814 466,545	\$	44,998 223,780	\$ \$	•	\$	63,155 434,369	\$	63,155	\$	63,155	\$	63,155 324,920
Tenant Capital Improvement	\$	541,438	\$	613,246	۶ \$	•	\$	250,018	\$ \$	324,920 250,018		324,920 250,018	\$	250,018
Subtotal Reimbursements	\$	1,255,173	۶ \$	1,106,307	۶ \$	•	\$	999,239	\$	880,588	\$	880,588	\$	880,588
Total Rents and Reimbursements	\$	4,132,185	\$	4,188,206	\$		\$		\$		\$	5,539,531	\$	5,539,531
Terminal Services	Ψ	4,132,103	Y	4,100,200	Y	3,243,704	Y	0,034,343	Y	3,333,331	7	3,333,331	Y	3,333,331
Dockage	\$	262,234	\$	99,507	\$	277,512	\$	103,280	\$	341,000	\$	341,000	\$	341,000
Wharfage	\$	300,000	\$	308,985	\$		\$	307,922	\$	377,925		377,925	\$	377,925
Total Terminal Services	\$	562,234	\$	408,492	\$		\$	411,202	\$		\$		\$	718,925
Marina/RV Park														
Campground Sites/Coin Showers	\$	99,479	\$	151,074	\$	142,820	\$	161,996	\$	163,557	\$	163,557	\$	163,557
Launch Permit	\$	51,347	\$	61,554	\$		\$	53,456	\$	59,264	\$	59,264	\$	59,264
Parking	\$	31,188	\$	50,056	\$	33,602	\$	32,185	\$	35,191	\$	35,191	\$	35,191
Other	\$	3,715	\$	4,700	\$	3,876	\$	4,286	\$	6,556	\$	6,556	\$	6,556
Total Marina/ RV Park	\$	185,729	\$	267,384	\$	236,121	\$	251,923	\$	264,568	\$	264,568	\$	264,568
Grants														
Federal Grants	\$	0	\$	30,000	\$	245,250	\$	290,000	\$	50,000		50,000		50,000
State Grants	\$	253,719	\$	179,855	\$	7,127	\$	104,627	\$	350,000	\$	350,000	\$	350,000
Total Grants	\$	253,719	\$	•	\$	252,377	\$	394,627	\$	400,000	-	400,000		400,000
Total Loan Proceeds	\$	1,420,000	\$	2,010,309	\$	0	\$	0	\$	400,000	\$	400,000	\$	400,000
Insurance Reimbursement	\$	0	\$	0	\$	0	\$	0	\$		\$	0	\$	0
Total Interest Earnings	\$	231,181	\$	201,248	\$	132,316	\$	38,036	\$	200,000	\$	200,000	\$	200,000
Miscellaneous														
Late Fees	\$	10,010	\$	5,494	\$	3,774	\$	3,853	\$	5,000	\$	5,000	\$	5,000
Promissory Note Interest	\$	2,697	\$	1,198	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous Income	\$	630,874	\$	24,484	\$	484,745	\$	25,000	\$	25,000	\$	25,000	\$	25,000
Total Miscellaneous	\$	643,581	\$	31,176	\$	488,519	\$	28,853	\$	30,000	\$	30,000	\$	30,000
Subtotal	\$	8,332,346	\$	7,847,753	\$	7,526,768	\$	7,722,922	\$	8,641,168	\$	8,171,168	\$	8,171,168
Beginning Fund Balance	\$		\$			7,370,256							\$	8,092,245
Total All Resources	\$	13,550,191	_	14,230,937		14,897,024		14,955,276		16,733,413		16,263,413		16,263,413
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Department Requirements Detail

Executive

Department Requirements Detail								Executiv	<i>r</i> е					
		Actual	,	Actual		Actual	F	Revised	Pı	roposed	Α	pproved	Α	dopted
Expenditures by Category	FY	2019-20	FΥ	2020-21	FY	2021-22	FY	2022-23	F١	2023-24	F١	/ 2023-24	FY	2023-24
Personnel Services														
Full-Time Equivalent		2.0		1.0		2.0		1.0		2.0		2.0		2.0
Salaries and Wages	\$	175,989	ς	138,125	ς	132,400		142,355	\$	417,429	\$	417,429	\$	417,429
Payroll Taxes	\$	16,364		21,932		14,136		16,613	\$	48,890	\$	48,890	\$	48,890
Employee Benefits	\$	29,659		13,420		42,699		49,996	\$	96,964	\$	96,964	\$	96,964
Total Personnel Services	<u> </u>	222,011	_	173,420 173,477	<u> </u>	189,235	_	208,964	\$	563,283	\$	563,283	\$	563,283
Total Personner Services	Ą	222,011	Ą	1/3,4//	Ą	103,233	Ą	200,304	Ą	303,263	Ą	303,263	Ą	303,263
Materials and Services														
	۲ ا	FF 001	۲.	02.024	۲.	F7 F22	۲ ا	00.000	<u>,</u>	02.000	۲	02.000	<u> </u>	02.000
Professional and Contract Services	\$	•		92,824		57,533		80,000	\$	83,000	\$	83,000	\$	83,000
Legal Services		235,382		203,975		386,765		350,000	\$	350,000	\$	350,000	\$	350,000
Audit Services	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	850	\$	865	\$	131	\$	1,500	\$	1,500	\$	1,500	\$	1,500
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	2,846	\$	3,156	\$	4,513	\$	3,100	\$	3,100	\$	3,100	\$	3,100
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	9,000	\$	3,913	\$	12,426	\$	4,000	\$	4,000	\$	4,000	\$	4,000
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	Ś	0	\$	0	\$	0	\$	0
Subscriptions	\$	448	\$	974	\$	2,990	\$	3,100	\$	3,100	\$	3,100	\$	3,100
Registration, Dues & Fees	\$	44,843	\$	46,841	\$	•	\$	61,000	\$	61,000	\$	61,000	\$	61,000
Travel & Training Expenses	\$	26,217	\$	7,150	\$	•	\$	29,000	\$	29,000	\$	29,000	\$	29,000
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	23,000
Miscellaneous	\$	0	¢	0	\$	0	۲	0	¢	0	۲	0	¢	0
Total Materials and Services	•	374,667	¢	359,698	Ŀ	534,280	¢	531,700	\$	534,700	ب \$	534,700	\$	534,700
Total Waterials and Services	Ą	374,007	٠	339,090	Ą	J34,200	Ą	331,700	Ą	334,700	Ą	334,700	Ą	334,700
Capital Outlay														
T '	۲	0	۲	0	\$	0	\$	0	\$	0	\$	0	Ļ	0
Land	\$											0	\$	
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$		\$		\$	0	\$	0	\$	0
Total Budget	\$	596,678	\$	533,175	\$	723,515	\$	740,664	\$1	L,097,983	\$:	1,097,983	\$1	,097,983
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Department Requirements Detail		E	Bus	iness D	ev	elopme	nt	& Exter	na	l Commı	uni	cations		
		Actual	,	Actual	,	Actual	R	evised	Pi	roposed	Αp	proved	Ac	lopted
Expenditures by Category	FΥ	2019-20	FΥ	2020-21	FY	2021-22	FY	2022-23	FΥ	2023-24	FΥ	2023-24	FY 2	2023-24
Personnel Services														
Full-Time Equivalent		3.0		3.0		3.0		3.0		5.0		5.0		5.0
Salaries and Wages	\$	150,262	\$	159,068	\$	167,185	\$	263,434	\$	366,960	\$	366,960	\$3	366,960
Payroll Taxes	\$	12,169	\$	18,737	\$	13,303	\$	31,828	\$	33,271	\$	33,271	\$	33,271
Employee Benefits	\$	35,085	\$	40,888	\$	31,537	\$	98,107	\$	83,107	\$	83,107	\$	83,107
Total Personnel Services	\$	197,516	\$	218,693	\$	212,025	\$	393,369	\$	483,337	\$	483,337	\$ 4	183,337
Materials and Services														
Professional Services	\$	64,895	\$	16,513	\$	54,497	خ	62,000	\$	62,000	\$	62,000	\$	62,000
Legal Services	\$	04,833	\$	0	\$	0	\$	02,000	\$	02,000	\$	02,000	\$	02,000
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	۶ \$	50,586	۶ \$	42,666	۶ \$	50,283	Ι'	104,900	۶ \$	104,900		104,900	'	104,900
Property Taxes/Waterway Leases	\$	0		42,000	۶ \$	0,263	۶ \$	104,300		104,300	\$	104,900		0 04,900
	۶ \$		\$				۶ \$	_	\$ \$	_			\$ ¢	_
Insurance Utilities	\$ \$	0 1,285	\$	0 2,043	\$	1 014		0 3,000	\$ \$	0 3,000	\$	0 3,000	\$	2 000
			\$	-	\$ \$	1,814	\$ \$		\$ \$	-	\$ \$	-	\$ \$	3,000
Operating Supplies	\$	746	\$	0		741		1 200	\$ \$	1 200	۶ \$	1 200		1 200
Office Supplies	\$	746	\$	504	\$	741	\$	1,200		1,200		1,200	\$	1,200
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	599	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	3,336	\$	3,648	\$	5,520	\$	10,500	\$	10,500	\$	10,500	\$	10,500
Travel & Training Expenses	\$	4,381	\$	432	\$	4,783	\$		\$	26,505	\$	26,505	\$	26,505
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$ •	0	\$	0	\$	0
Total Materials and Services	\$	125,828	\$	65,806	Ş	117,638	Ş	208,105	\$	208,105	Ş	208,105	Ş 2	208,105
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0	\$		\$	0
Total Budget	ر \$	323,344		284,499	_	329,663	_	601,474	_	691,442	_	691,442	_	<u> </u>
rotal buaget	٠	JEJ,J44	٠	LUT, 733	٠,	J_J,003	ڔ	UU1,7/4	ڔ	031,442	ڔ	UJ1,744) ب	,,,,,,,

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Finance Administration

		Actual	,	Actual		Actual	R	Revised	Pr	oposed	Ар	proved	A	dopted
Expenditures by Category	FY	2019-20	FY	2020-21	FY	2021-22	FY	2022-23	FY	2023-24	FY	2023-24	FΥ	2023-24
Personnel Services														
Full-Time Equivalent		3.5		4.5		4.5		5.0		3.0		3.0		3.0
Salaries and Wages	\$	191,094	\$	287,884	\$	319,095	\$.	428,461	\$	367,680	\$	367,680	\$:	367,680
Payroll Taxes	\$	15,757	\$	22,971	\$	25,527	\$	39,830	\$	42,320	\$	42,320	\$	42,320
Employee Benefits	\$	70,867	\$	82,481	\$	89,095	\$	129,165	\$	122,647	\$	122,647	\$:	122,647
Total Personnel Services	\$	277,718	\$	393,336	\$	433,718	\$	597,456	\$	532,647	\$	532,647	\$:	532,647
Materials and Services														
Professional Services	\$	22,139	\$	38,288	\$	40,286	\$	38,305	\$	61,500	\$	61,500	\$	61,500
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	24,265	\$	23,800	\$	23,300	\$	23,300	\$	24,200	\$	24,200	\$	24,200
Advertising/Marketing/Promotions	\$	703	\$	693	\$	2,371	\$	450	\$	600	\$	600	\$	600
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	3,882	\$	13,074	\$	12,409	\$	8,270	\$	17,000	\$	17,000	\$	17,000
Postage	\$	5,343	\$	3,626	\$	3,567	\$	5,210	\$	5,300	\$	5,300	\$	5,300
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	12,609	\$	19,068	\$	11,597	\$	10,548	\$	11,000	\$	11,000	\$	11,000
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	100	\$	0	\$	364	\$	200	\$	200	\$	200
Registration, Dues & Fees	\$	805	\$	475	\$	725	\$	1,250	\$	1,500	\$	1,500	\$	1,500
Travel & Training Expenses	\$	439	\$	1,057	\$	2,214	\$	2,850	\$	4,500	\$	4,500	\$	4,500
Permits & Fees	\$	12,107	\$	18,912	\$	-	\$		\$		\$	29,400	\$	29,400
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$. 0	\$	0
Total Materials and Services	\$	82,292	\$	119,093	\$	121,285	\$	105,887	\$	155,200	\$	155,200	\$	155,200
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$		\$	0	\$	0
•	·				·						·			
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$		\$	0	\$		\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$		\$	0	\$	0
	_	_	_	_	_	_	_	_	_	-	_	-	_	_
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$		\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$		\$		\$		\$	0	\$	0
Total Budget	<u>\$</u>	360,010	\$	512,429	\$	555,003	\$	703,343	Ş	687,947	\$	687,947	\$ (687,947

Depai	unent	Nequii	ements	Detail

Facility	& Property	/ Management
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Department requirements betain	1	_	1		,	<u></u>	,				Г.		_	
		Actual		Actual		Actual		Revised	P	roposed	A	pproved		dopted
Expenditures by Category	F١	2019-20	FY	2020-21	F١	Y 2021-22	F١	/ 2022-23	F١	/ 2023-24	F١	/ 2023-24	FY	2023-24
Personnel Services														
Full-Time Equivalent		6.0		6.0		6.0		9.0		9.0		9.0		9.0
Salaries and Wages	\$	438,414	\$	471,067	\$	529,641	\$	501,523	\$	654,207	\$	654,207	\$	654,207
Payroll Taxes	\$	36,986	\$	36,130	\$	44,130	\$	52,625	\$	76,220	\$	76,220	\$	76,220
Employee Benefits	\$	195,911	\$	192,689	\$	183,234	\$	202,734	\$	267,312	\$	267,312	\$	267,312
Total Personnel Services	\$	671,311	\$	699,886	\$	757,005	\$	756,882	\$	997,739	\$	997,739	\$	997,739
Total reisonner services	Ą	071,311	Ą	033,000	Ą	757,005	Ţ	750,002	Y	331,133	Ą	331,133	Ą	337,733
Materials and Services														
Professional Services	\$	159,701	\$	181,882	\$	110,714	\$	146,790	\$	207,357	\$	207,357	\$	207,357
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	234	\$	1,393	\$	1,291	\$	800	\$	1,500	\$	1,500	\$	1,500
Property Taxes/ Water Leases	\$	126,574	\$	139,734	\$	143,492	\$	110,585	\$	143,000	\$	143,000	\$	143,000
Insurance		237,279	l :	290,435	Ι΄.	299,188		249,673		269,500		269,500		
	\$	•	\$		\$,	\$	-	\$	•	\$	-	\$	269,500
Utilities	\$	171,617	\$	189,780	\$	212,185	\$	174,850	\$	214,920	\$	214,920	\$	214,920
Operating Supplies	\$	12,464	\$	11,995	\$	21,273	\$	14,800	\$	22,576	\$	22,576	\$	22,576
Office Supplies	\$	3,259	\$	2,998	\$	2,874	\$	1,200	\$	2,500	\$	2,500	\$	2,500
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	-	\$	-
Maintenance & Repairs	\$	80,921	\$	225,044	\$	110,415	\$	271,200	\$	204,640	\$	204,640	\$	204,640
Minor Equipment Purchase	\$	8,600	\$	4,950	\$	12,000	\$	9,809	\$	12,000	\$	12,000	\$	12,000
Vehicle Maintenance	\$	7,711	\$	8,000	\$	13,613	\$	12,500	\$	20,694	\$	20,694	\$	20,694
Subscriptions	\$	0	\$	0	\$	0	\$	160	\$	200	\$	200	\$	200
Registration, Dues & Fees	\$	1,522	\$	410	\$	1,125	\$	1,522	\$	2,870	\$	2,870	\$	2,870
Travel & Training Expenses	\$	2,506	\$	0	\$	1,040	\$	3,500	\$	9,870	\$	9,870	\$	9,870
Permits & Fees	\$	30,348	\$	29,672	\$	29,547	\$	29,980	\$	30,284	\$	30,284	\$	30,284
Miscellaneous	\$	0	\$	0	\$	0	\$	0	7	,	\$	0	\$	0
Total Materials and Services	\$	842,736	<u> </u>	L,086,293	\$	958,757		1,027,369	ς,	1,141,911	\$	1,141,911		,141,911
Total Materials and Services	Y	042,730	Ψ.	1,000,233	Y	330,737	Ψ.	1,027,303	Ψ.	1,141,311	Ψ.	1,141,311	Ψ.	.,141,311
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings		2,325,606		2,055,748	۶ \$	0		2,500,000		2,850,000	ı .	2,850,000		2,850,000
			1			_					l			, ,
Improvements	\$	25,435	\$	0	\$	620,772		2,045,000		2,925,000	l	2,925,000		2,925,000
Machinery and Equipment	\$	66,346	\$	39,500	\$	7,500	\$	35,000		135,000		135,000	\$	
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	432,141	\$	0	\$	0	\$	0	\$	135,000	_	-	\$	135,000
Total Capital Outlay	\$2	2,849,528	\$2	2,095,248	\$	628,272	\$4	4,580,000	\$(5,045,000	\$6	5,045,000	\$6	5,045,000
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	¢	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
_	<u>ې</u>				<u> </u>		_		<u> </u>		<u> </u>			
Total Budget	<u> </u>	1,363,575	ŞΞ	3,881,427	Ş,	2,344,034	٦١	6,364,251	Şί	3,018,945	Şζ	3,018,945	Şζ	3,018,945

Department Requirements Detail						Termin	al S	Services						
	,	Actual	,	Actual		Actual	ı	Revised	Pı	roposed	Α	pproved	Α	dopted
Expenditures by Category	FY	2019-20	FΥ	2020-21	F١	/ 2021-22	F١	/ 2022-23	F١	/ 2023-24	F١	/ 2023-24	F١	2023-24
Personnel Services														
Full-Time Equivalent		2.0		2.0		2.0		2.0		1.0		1.0		1.0
Salaries and Wages	\$	154,326	\$	161,448	\$	162,336	\$	118,098	\$	109,169	\$	109,169	\$	109,169
Payroll Taxes	\$	12,407	\$	12,834	\$	16,379	\$	21,480	\$	12,848	\$	12,848	\$	12,848
Employee Benefits	\$	73,171	\$	51,077	\$	51,927	\$	67,275	\$	42,532	\$	42,532	\$	42,532
Total Personnel Services	\$	239,904	\$	225,359	\$	230,642	\$	206,853	\$	164,549	\$	164,549	\$	164,549
Materials and Services														
Professional Services	\$	80	\$	33,790	\$	9,135	\$	12,600	\$	41,000	\$	41,000	\$	41,000
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	1,834	\$	4,260	\$	23,255	\$	9,850	\$	23,000	\$	23,000	\$	23,000
Operating Supplies	\$	0	\$	787	\$	78	\$	800	\$	600	\$	600	\$	600
Office Supplies	\$	1,621	\$	2,998	\$	1,449	\$	1,500	\$	600	\$	600	\$	600
Postage	\$	0	\$	0	\$	2, 1.13	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	88,601	\$	66,496	ı .	1,315,145	\$	223,000	\$	350,000	\$	350,000	\$	350,000
Minor Equipment Purchase	\$	279	\$	0	\$	0	\$	0	\$	0	\$	-	\$	0
Vehicle Maintenance	\$	2,281	\$	4,562	\$	2,636	\$	3,100	\$	5,000	\$	5,000	\$	5,000
Subscriptions	\$	0	\$	160	\$	0	\$	200	\$	300	\$	300	\$	300
Registration, Dues & Fees	\$	2,794	\$	2,425	\$	1,190	\$	2,794	\$	1,100	\$	1,100	\$	1,100
Travel & Training Expenses	\$	4,167	\$	298	\$	9,209	\$	3,229	\$	5,250	\$	5,250	\$	5,250
Permits & Fees	\$	24,631	\$	27,851	\$	30,180	\$	23,920	\$	34,000	\$	34,000	\$	34,000
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	<u> </u>	126,288		143,627		L,392,276	\$	280,993	\$	460,850	\$	460,850	\$	460,850
Total Materials and Services	~	120,200	Υ	143,027	Ψ.	1,552,270	Ψ	200,555	~	400,030	~	400,030	~	400,030
Capital Outlay														
Land		457,415		0	· ·	0	l '	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$:	1,035,000	\$1	1,250,000	\$:	1,250,000	\$1	,250,000
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	457,415	\$	0	\$	0	\$:	1,035,000	\$1	1,250,000	\$:	1,250,000	\$1	,250,000
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	۶ \$	0	\$	0	\$	0	۶ \$	0	۶ \$	0	ر د	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	۶ \$	0	\$	0	۶ \$	0
Tatal Continues	,	^	,	^	,	•	,	•	,	•	,	•	,	•
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	<u>\$</u>	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget	Ş	823,607	\$	368,986	\$:	1,622,918	\$:	1,522,846	\$:	1,875,399	\$:	1,875,399	\$ 1	,875,399

Department Requirements Detail					ſ	Non-Depa	artr	mental						
		Actual		Actual		Actual	F	Revised	Pr	oposed	Aı	proved	Α	dopted
Expenditures by Category	FY	2019-20	FY	2020-21	F١	/ 2021-22	FY	2022-23	FY	2023-24	FΥ	2023-24	FY:	2023-24
Personnel Services														
Salaries and Wages	\$	15,050	\$	11,550	\$	13,500	\$	12,000	\$	16,000	\$	16,000	\$	16,000
Payroll Taxes	\$	1,205	\$	1,756	\$	1,005	\$	1,840	\$	1,900	\$	1,900	\$	1,900
Employee Benefits	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Personnel Services	\$	16,255	\$	13,306	\$	14,505	\$	13,840	\$	17,900	\$	17,900	\$	17,900
Materials and Services	1.													
Professional Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Intergovernmental Support/Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Operating Supplies	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	3,875	\$	0	\$	3,500	\$	2,840	\$	5,140	\$	5,140	\$	5,140
Travel & Training Expenses	\$	5,091	\$	1,401	\$	8,000	\$	10,490	\$	11,250	\$	11,250	\$	11,250
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	ς ς	0	\$	0	ς	0
Total Materials and Services	\$	17,966	\$	10,401	\$	20,500	\$	22,330	\$	25,390	\$	25,390	\$	25,390
	•	27,500	۲	10, .01	~	_0,500	۲	,	۲	_5,555	~	_5,550	*	20,000
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service														
Principal	\$	598,552	\$	655,324	\$	622,077	\$	609,700	\$	325,139	\$	325,139	\$	325,139
Interest	\$	541,278	\$	556,635	\$	568,913	\$	496,982	\$	460,525	\$	460,525	\$	460,525
Total Debt Service	\$1	L,139,830	\$1	,211,959	\$:	1,190,990	\$1	L,106,682	\$	785,664	\$	785,664	\$	785,664
	_	-	_			_	٠ ـــ		۰.				. د	
Total Contingency	\$	0	\$	0	\$	0		4,018,450		3,062,743		3,062,743		3,062,743
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget	<u>\$1</u>	L,174,051	Ş 1	1,235,666	\$:	1,225,995	Ş5	5,161,302	Ş3	3,891,697	\$3	3,891,697	\$3	3,891,697

Department Requirements Detail			All De _l	partment			
	Actual	Actual	Actual	Revised	Proposed	Approved	Adopted
Expenditures by Category	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24	FY 2023-24
Personnel Services							
Full-Time Equivalent	14.0	16.5	17.5	20.0	20.0	20.0	20.0
Salaries and Wages	\$1,108,292	\$1,240,096	\$ 1,324,157	\$ 1,465,871	\$ 1,992,226	\$ 1,992,226	\$ 1,992,226
Payroll Taxes	\$ 94,888	\$ 114,360	\$ 114,480	\$ 164,217	\$ 212,960	\$ 212,960	\$ 212,960
Employee Benefits	\$ 404,693	\$ 390,555	\$ 408,492	\$ 547,276	\$ 619,079	\$ 619,079	\$ 619,079
Total Personnel Services	\$1,607,873	\$1,745,011	\$ 1,847,130	\$ 2,177,364	\$ 2,824,265	\$ 2,824,265	\$ 2,824,265
Materials and Services							
Professional and Contract Services	\$ 301,896	\$ 363,297	\$ 302,043	\$ 339,695	\$ 371,095	\$ 371,095	\$ 371,095
Legal Services	\$ 235,382	\$ 227,520	\$ 182,433	\$ 285,000	\$ 350,000	\$ 350,000	\$ 350,000
Audit Services	\$ 24,265	\$ 23,800	\$ 23,500	\$ 23,300	\$ 23,300	\$ 23,300	\$ 23,300
Advertising/Marketing/Promotions	\$ 52,373	\$ 45,617	\$ 86,348	\$ 86,750	\$ 107,650	\$ 107,650	\$ 107,650
Property Taxes/Waterway Leases	\$ 126,574	\$ 139,734	\$ 134,522	\$ 110,585	\$ 110,585	\$ 110,585	\$ 110,585
Insurance	\$ 237,279	\$ 290,435	\$ 242,279	\$ 249,673	\$ 249,673	\$ 249,673	\$ 249,673
Utilities	\$ 177,582	\$ 199,239	\$ 187,490	\$ 189,000	\$ 203,950	\$ 203,950	\$ 203,950
Operating Supplies	\$ 12,464	\$ 12,782	\$ 23,564	\$ 15,600	\$ 15,400	\$ 15,400	\$ 15,400
Office Supplies	\$ 27,508	\$ 32,487	\$ 28,139	\$ 24,470	\$ 24,270	\$ 24,270	\$ 24,270
Postage	\$ 5,343	\$ 3,626	\$ 6,000	\$ 5,210	\$ 5,210	\$ 5,210	\$ 5,210
Maintenance & Repairs	\$ 169,522	\$ 291,540	\$ 310,832	\$ 494,200	\$ 554,640	\$ 554,640	\$ 554,640
Minor Equipment Purchase	\$ 22,087	\$ 24,018	\$ 22,000	\$ 20,357	\$ 20,357	\$ 20,357	\$ 20,357
Vehicle Maintenance	\$ 9,992	\$ 12,562	\$ 10,492	\$ 15,600	\$ 17,500	\$ 17,500	\$ 17,500
Subscriptions	\$ 448	\$ 1,234	\$ 3,120	\$ 3,124	\$ 3,924	\$ 3,924	\$ 3,924
Registration, Dues & Fees	\$ 57,175	\$ 53,799	\$ 56,787	\$ 55,906	\$ 80,512	\$ 80,512	\$ 80,512
Travel & Training Expenses	\$ 42,801	\$ 10,338	\$ 34,759	\$ 50,069	\$ 78,355	\$ 78,355	\$ 78,355
Permits & Fees	\$ 67,086	\$ 76,435	\$ 69,979	\$ 69,240	\$ 79,320	\$ 79,320	\$ 79,320
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Materials and Services	\$1,569,776	\$1,808,463	\$ 1,724,286	\$ 2,037,780	\$ 2,295,741	\$ 2,295,741	\$ 2,295,741
Carrital Outland							
Capital Outlay Land	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Buildings	\$2,325,606	\$2,055,748	1 .	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000
Improvements	\$ 25,435	\$ 2,033,748	\$ 620,772	\$ 2,830,000	\$ 4,175,000	\$ 4,175,000	\$ 4,175,000
Machinery and Equipment	\$ 66,346	\$ 39,500	\$ 7,500	\$ 3,080,000	\$ 4,175,000	\$ 4,175,000	\$ 4,175,000
Vehicles	\$ 00,340	\$ 39,300	\$ 7,300	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000
Infrastructure	\$ 432,141	\$ 0	\$ 0	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
Total Capital Outlay	\$2,849,528	\$2,095,248	\$ 628,272	\$ 6,200,000	\$ 7,295,000	\$ 7,295,000	\$ 7,295,000
Debt Service	d =00 ===	d 055 00 :	A 600 0=-	d coc ====	d 225 125	d 225 125	d 22= ::-
Principal	\$ 598,552	\$ 655,324			\$ 325,139	\$ 325,139	\$ 325,139
Interest	\$ 541,278	\$ 556,635	•		\$ 460,525	\$ 460,525	\$ 460,525
Total Debt Service	\$1,139,830	\$1,211,959	\$ 1,190,990	\$ 1,106,682	\$ 785,664	\$ 785,664	\$ 785,664
Total Contingency	\$ 0	\$ 0	\$ 1,315,145	\$ 4,018,450	\$ 3,062,743	\$ 3,062,743	\$ 3,062,743
Total Ending Fund Palanca	ر ر	ć 0	ć 0	ė o	<u>د</u> ٥	<u>د</u> ٥	ċ 0

Total Ending Fund Balance

Total Budget

0 \$

\$

0

\$7,167,007 \$6,860,680 \$ 6,705,823 \$15,540,276 \$16,263,413 \$16,263,413 \$16,263,413

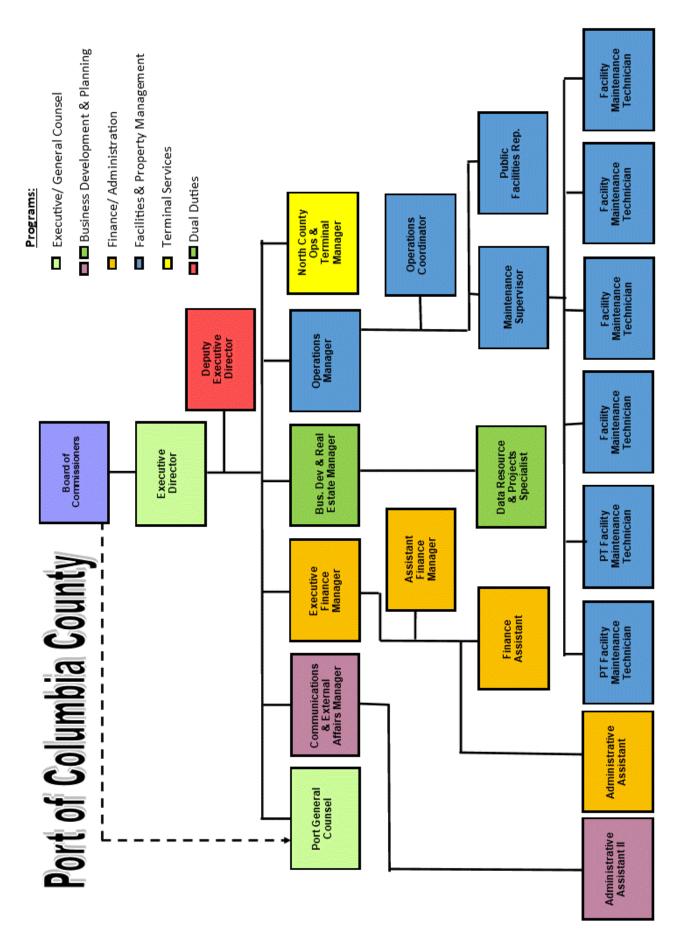
Capital Projects

Fiscal year 2023

	Reso	lution	,	Adopted
Project		Amount		FY 2023
,				
<u>CBC</u>				
			\$	0
		-	\$ \$	0
Columbia City				
Rail Improvement/drainage improve.			\$	75,000
		-	\$ \$	75,000
			·	,
McNulty Creek				
Site Design, Permitting Parcel C			\$	100,000
		-	\$	100,000
Milton Creek			т	
			\$	0
			Υ	Ü
Multnomah				
Rail Spur Repairs			\$	0
Site Paving			\$	100,000
Shop Building				2,000,000
Shop bullung		-		2,100,000
			ڔ	2,100,000
Port Westward				
Fire Suppression System Study/upgrade			\$	0
Dock improvements				1,250,000
Dock improvements		-		1,250,000
PP Avo			ڔ	1,230,000
RR Ave			Ċ	0
		-	\$	0
SB Marine Park			ڔ	U
Dredging			\$	2,000,000
			۶ \$	500,000
Dredging survey & permitting plan			۶ \$	_
SBM Marina Improvement Phase 1 D & E, prelim permitting		-	<u>ې</u> \$	2 500 000
			Ş	2,500,000
CIA				
SIA Master Airport Plan			\$	75,000
Pavement Maintenance Program				
Runway resurfacing/lighting upgrade D & E Prelim			\$ \$	60,000 0
Kullway resultacing/lighting upgrade D & E Prenin		-	\$	
ADNA			Ş	135,000
ADM Stratagic Pucinose Plan undata			ċ	150,000
Strategic Business Plan update			\$	150,000
Property Management System			\$	100,000
Administration Building Remodel			\$ ¢	850,000
Equipment Replacement Service Truck		-	\$	35,000
			\$	1,135,000
Total posita da				7 205 222
Total projects		=	>	7,295,000

Debt Service

		Final		Balance at		Budget	Notes
Category	Interest	Payment	July 1, 2023		F	Y 2023-24	Ž
<u>Active</u>							
Debt service							
Loans							
Oregon Aero Building	3.92	12.01.32	\$	733,512	\$	94,980	
Mult. Bldg. B improv.	3.30	12.01.37	\$	158,907	\$	13,601	
RainShadow Labs	3.37	01.01.26	\$	172,631	\$	11,870	
Mult. Composite Bldg E	3.43	01.01.40	\$	791,424	\$	92,371	
SIA Water/Sewer	3.96	04.01.45	\$	482,582	\$	62,963	
SA Hanger Bldg	3.31	10.01.41	\$	2,500,000	\$	379,589	
<u>Planned</u>							
Loans							
Administration Bldg	5.50		\$	850,000	\$	130,290	
Remodel							
Total requirements			\$	5,689,056	\$	785,664	.



PORT OF COLUMBIA COUNTY COMMISSION

Port of Columbia County Commissioners are elected by Port District residents and serve a four-year term.

<u>Position</u>	<u>Name</u>	<u>Title</u>	Term of Office
Position 1	Nancy Ward	Secretary	2023-2027
Position 2	Chip Bubl	Vice President	2023-2027
Position 3	Nick Sorber		2023-2027
Position 4	Robert Keyser	President	2021-2025
Position 5	Brian Fawcett	Treasurer	2021-2025

Budget Committee members consist of the Port Commissioners and an equal number of citizens appointed by the Commission to serve three-year terms. Currently, appointed members include:

<u>Position</u>	<u>Name</u>	Term of Office
Position 1	John Moore	2022-2024
Position 2	Brian Little	2022-2024
Position 3	Jeff Flatt	2021-2023
Position 4	Vacant	2022-2024
Position 5	Dan Garrison	2021-2023

A public meeting of the Port of Columbia County will be held on June 14, 2023 at 8:30 a.m. at the Port of Columbia County boardroom, 100 E Street, Columbia City, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2023 as approved by the Port of Columbia County Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at 100 E Street, Columbia City, Oregon, between the hours of 8:00 a.m. and 5:00 p.m. or online at the Port of Columbia County website (www.portofoolumbiacounty.org). This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year. Contact: Robert F. Gadotti Telephone: 503-400-7978 Email: gadotti@portofcolumbiacounty.org FINANCIAL SUMMARY - RESOURCES TOTAL OF ALL FUNDS Actual Amount Adopted Budget Approved Budget 2021-2022 This Year 2022-2023 Next Year 2023-2024 Beginning Fund Balance/Net Working Capital 7,370,256 7,232,354 8,092,245 Fees, Licenses, Permits, Fines, Assessments & Other Service Charges 5,979,438 7,011,388 6,891,150

FINANCIAL SUMMARY - RESOURCES					
TOTAL OF ALL FUNDS	Actual Amount	Adopted Budget	Approved Budget		
	2021-2022	This Year 2022-2023	Next Year 2023-2024		
Beginning Fund Balance/Net Working Capital	7,370,256	7,232,354	8,092,245		
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	5,979,438	7,011,388	6,891,150		
Federal, State and all Other Grants, Gifts, Allocations and Donations	259,877	394,627	400,000		
Revenue from Bonds and Other Debt	0				
Interfund Transfers / Internal Service Reimbursements	0				
All Other Resources Except Current Year Property Taxes	1,287,453	316,907	880,018		
Current Year Property Taxes Estimated to be Received	0				
Total Resources	14,897,024	14,955,276	16,263,413		

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION						
Personnel Services	1,847,130	2,177,365	2,824,265			
Materials and Services	1,823,242	2,037,779	2,295,741			
Capital Outlay	628,272	5,615,000	7,295,000			
Debt Service	1,190,990	1,106,682	785,664			
Interfund Transfers						
Contingencies	9,407,390	4,018,450	3,062,743			
Special Payments						
Unappropriated Ending Balance and Reserved for Future Expenditure						
Total Requirements	14,897,024	14,955,276	16,263,413			

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY ORGANIZATIONAL UNIT OR PROGRAM *						
Name of Organizational Unit or Program						
FTE for that unit or program						
Executive	723,515	740,664	1,097,983			
FTE	2	1	2			
Business Development & External Communications	329,663	601,474	691,442			
FTE	3	3	5			
Finance Administration	555,003	703,343	687,947			
FTE	4.5	5	3			
Facility & Property Management	2,344,034	6,364,251	8,018,945			
FTE	6	9	9			
Terminal Services	1,622,918	1,522,846	1,875,399			
FTE	2	2	1			
Not Allocated to Organizational Unit or Program	1,225,995	5,161,302	3,891,697			
FTE	0	0	0			
Total Requirements						
Total FTE	17.5	20	20			

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

PROPERTY TAX LEVIES						
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved			
	2021-2022	This Year 2022-2023	Next Year 2023-2024			
Permanent Rate Levy (rate limit 0.0886 per \$1,000)	0.0000	0.0000	0.0000			
Local Option Levy						
Levy For General Obligation Bonds						

STATEMENT OF INDEBTEDNESS						
LONG TERM DEBT	Estimated Debt Outstanding	Estimated Debt Authorized, But				
	on July 1.	Not Incurred on July 1				
General Obligation Bonds	\$0	\$0				
Other Bonds	\$0	\$0				
Other Borrowings	\$5,600,000	\$850,000				
Total	\$5,600,000	\$850,000				

^{*} If more space is needed to complete any section of this form, insert lines (rows) on this sheet. You may delete blank lines.

150-504-073-2 (Rev. 02-14)

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM OR-LB-50 **2023-2024**

To assessor of Columbia County

he Port of Columbia County District Name	has the responsibility and a	uthority to plac	ce the following	property tax, fee, o	harge or a	ssessment
the tax roll of County Name	County. The prope	erty tax, fee, c	harge or asses	sment is categorize	ed as state	ed by this form.
O Box 190	Columbia City		OR	97018		6/14/2023
Mailing Address of District	City		State	ZIP code		Date
Robert Gadotti Contact Person	Executive Finance Manag	jer		400 4978 me Telephone	ga	dotti@portofcolumbia Contact Person E-Mail
The tax rate or levy amounts of tax rate or levy amoun						
				ral Government Li te -or- Dollar Amou		
1. Rate per \$1,000 or Total dollar a	mount levied (within permane	ent rate limit)	1	0.0000		
2. Local option operating tax			. 2			
. Local option capital project tax			. 3			Excluded from Measure 5 Limits
. City of Portland Levy for pension	and disability obligations		4			Dollar Amount of Bor Lew
			L			20.,
			10bei 0, 200 i		5a.	
			0 1 1 0 0	004		
•				001		
•						0.0000
. Total levy for bonded indebtedne	ss not subject to Measure 5 o					0.0000
. Total levy for bonded indebtedne	ss not subject to Measure 5 c	or Measure 5	0 (total of 5a	+ 5b)	5c.	0.0000
ART II: RATE LIMIT CERTIFICAT 6. Permanent rate limit in dollars ar	rion d cents per \$1,000	or Measure 5	60 (total of 5a	+ 5b)	6	
ART II: RATE LIMIT CERTIFICAT	rion d cents per \$1,000	or Measure 5	60 (total of 5a	+ 5b)	6	
ART II: RATE LIMIT CERTIFICAT	TION d cents per \$1,000	or Measure 5	60 (total of 5a	+ 5b)	6	
ART II: RATE LIMIT CERTIFICAT Dermanent rate limit in dollars are Election date when your new dis Estimated permanent rate limit in	TION Id cents per \$1,000	or Measure 5	60 (total of 5a	+ 5b)	5c.	0.0886
ART II: RATE LIMIT CERTIFICAT 6. Permanent rate limit in dollars ar 7. Election date when your new dis	TION Id cents per \$1,000	for your perited district	manent rate li	+ 5b)	5c.	0.0886
ART II: RATE LIMIT CERTIFICAT 5. Permanent rate limit in dollars ar 7. Election date when your new dis 8. Estimated permanent rate limit for the second s	TION Id cents per \$1,000	for your period ted district local option showing the approved	manent rate li taxes on this information for	mitschedule. If thereor each.	5c 6 7 8 8	0.0886 e than two taxes, ax amount -or- rate
ART II: RATE LIMIT CERTIFICATE. Permanent rate limit in dollars are Election date when your new discussed. Estimated permanent rate limit for the ART III: SCHEDULE OF LOCAL (1985).	TION Id cents per \$1,000	for your period ted district local option showing the approved	manent rate li	+ 5b)	5c 6 7 8 8	0.0886 e than two taxes,
ART II: RATE LIMIT CERTIFICAT Description: Permanent rate limit in dollars are lieuted permanent rate limit in the limit in dollars are limit in dollars ar	TION Id cents per \$1,000	for your period ted district local option showing the approved	manent rate li taxes on this information for	mitschedule. If thereor each.	5c 6 7 8 8	0.0886 e than two taxes, ax amount -or- rate
ART II: RATE LIMIT CERTIFICAT Description: Permanent rate limit in dollars are lieuted permanent rate limit in the limit in dollars are limit in dollars ar	TION Id cents per \$1,000	for your period ted district local option showing the approved	manent rate li taxes on this information for	mitschedule. If thereor each.	5c 6 7 8 8	0.0886 e than two taxes, ax amount -or- rate
ART II: RATE LIMIT CERTIFICAT Description: Permanent rate limit in dollars are lieuted permanent rate limit in the limit in dollars are limit in dollars ar	TION Id cents per \$1,000	for your period ted district local option showing the approved	manent rate li taxes on this information for	mitschedule. If thereor each.	5c 6 7 8 8	0.0886 e than two taxes, ax amount -or- rate
ART II: RATE LIMIT CERTIFICAT Dermanent rate limit in dollars are Election date when your new dis Estimated permanent rate limit for the company of the com	consists not subject to Measure 5 of the consists of the consi	for your period ted district local option showing the approved	manent rate li taxes on this information for	mitschedule. If thereor each.	5c 6 7 8 8	0.0886 e than two taxes, ax amount -or- rate
. Total levy for bonded indebtedne ART II: RATE LIMIT CERTIFICAT . Permanent rate limit in dollars ar . Election date when your new dis . Estimated permanent rate limit for the second sec	TION Indicents per \$1,000	for your period ted district local option showing the approved to measure	manent rate li taxes on this information for First tax yea levied	mitschedule. If there or each. r Final tax year to be levied	5c	0.0886 e than two taxes, ax amount -or- rate rized per year by vote
ART II: RATE LIMIT CERTIFICAT 5. Permanent rate limit in dollars ar 7. Election date when your new dis 8. Estimated permanent rate limit for the second s	consists not subject to Measure 5 of the consists of the consi	for your period ted district local option showing the approved to measure	manent rate li taxes on this information for First tax yea levied	mitschedule. If thereor each.	5c	0.0886 e than two taxes, ax amount -or- rate
ART II: RATE LIMIT CERTIFICAT 3. Permanent rate limit in dollars ar 4. Election date when your new dis 5. Estimated permanent rate limit for the second s	TION Indicents per \$1,000	for your period ted district local option showing the approved to measure	manent rate li taxes on this information for First tax yea levied	mitschedule. If there or each. r Final tax year to be levied	5c	e than two taxes, ax amount -or- rate rized per year by vote

150-504-050 (Rev. 10-12-22)

(see the back for worksheet for lines 5a, 5b, and 5c)

**The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

File with your assessor no later than JULY 15, unless granted an extension in writing.

properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

RESOLUTION NO. 2023-15

ADOPTING THE FY 2023-2024 BUDGET, MAKING APPROPRIATIONS

BE IT RESOLVED that the Board of Commissioners of the Port of Columbia County hereby adopts the budget for the fiscal year 2023-2024 in the total amount of \$16,263,413. This budget is now on file at 100 E Street in Columbia City, Oregon.

MAKING APPROPRIATIONS

BE IT RESOLVED that the amounts shown below are hereby appropriated for the fiscal year beginning July 1, 2023, for the following purposes:

Enterprise Fund			
Executive			1,097,983
Business Development & Planning			691,442
Finance/Administration		687,947	
Facilities & Property Management		8,018,945	
Terminal Services		1,875,399	
Not Allocated to Organizational U	nit or Program	Y.	
Personnel Services	\$	17,900	
Materials and Services			25,390
Debt Service			785,664
Contingency			3,062,743
Total		\$	3,891,697
Total Appropriations, All Funds			16,263,413*
Total Unappropriated, All Funds			0
TOTAL ADOPTED BUDGET \$			16,263,413*
(*amounts with asterisks must match)			

BE IT RESOLVED by the Board of Commissioners of the Port of Columbia County as follows: The above resolution statements were approved and declared

PASSED AND ADOPTED this 14th day of June 2023 by the following vote:

AYES: 5

NAYS: 💆

Port of Columbia County

By: Prociden

Attested By:

-

RESOLUTION NO. 2023-15

RESOLUTION NO. 2023-16

IMPOSING THE TAX

BE IT RESOLVED that the following ad valorem property taxes are hereby imposed upon the assessed value of all taxable property within the district for tax year 2023-24 only:

At the rate of \$0.00000 per \$1,000 of assessed value for permanent rate tax.

CATEGORIZING

BE IT RESOLVED that the taxes imposed are hereby categorized for purposes of Article XI section 11b as:

Subject to the General Government Limitation Permanent Rate Tax \$0.0000/\$1000

BE IT RESOLVED by the Board of Commissioners of the Port of Columbia County as follows: The above resolution statements were approved and declared,

PASSED AND ADOPTED this 14th day of June 2023 by the following vote:

AYES: 5 NAYS: 0

Port of Columbia County

President

Attested By:

Secretary

RESOLUTION NO. 2023-16