Port of Columbia County 2020-2021 ADOPTED BUDGET



PORT OF COLUMBIA COUNTY 2020-2021 ADOPTED BUDGET TABLE OF CONTENTS

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EXECUTIVE DIRECTOR'S MESSAGE

The following budget for the Port of Columbia County is presented for consideration and approval by the selected committee. This Fiscal Year (FY) 2020-21 Adopted Budget reflects our strong commitment to fiscal responsibility and accountability while making significant investments in support of our strategic priorities. The Port continues to see an increase level of domestic and international interest from industries, even during the current COVID-19 pandemic. We believe that this level of attention will increase in the coming year. As a result, this document will highlight funding for the operational and capital activities of the Port over this same fiscal period while maintaining a strong reserve.

The Port has continued a steady improvement, building on its strong financial position from last year as we enter FY 2020-21. The beginning balance is forecasted to be \$6 million which is an increase of \$850 thousand from this time last year. The Adopted Budget includes increased growth in tenant revenues and ongoing grant opportunities, allowing the Port to make investments in infrastructure improvements, while simultaneously increasing our reserves for contingencies. Due to current challenges related with COVID-19 and the economic strain it is having on residents and industries within the Port district, the commission has decided that the Port's \$16.5 million budget will go forward but without a tax levy. The Port will temporarily set it's taxing rate to zero for the coming

year and review again for next years budget.

The Adopted Budget includes investment in capital of \$8.935 million, including projects at selected Port sites. A list of all potential projects by site is included in the budget summary that follows. Significant projects include the completion of a 31,500 sq. ft building at the Scappoose Industrial Airport, and a potential for 35,000



sq. ft. building at McNulty Industrial Park.

Additional buildings and infrastructure improvements, as noted above, will assist in attracting new business development both within and outside of the airport footprint expanding opportunities for the Port and local efforts in support of the Oregon Manufacturing Innovation Center (OMIC).

The Oregon Land Use Board of Appeals (LUBA) delivered their decision on the appeal of the County's approval of our Port Westward Modified Rezoning Application. LUBA rejected 8 of the 9 assignments of error that had been appealed, remanding a single assignment of error back to the County for further consideration. As of this writing The State Supreme Court, in November 2019, did not take up the opponents appeal thereby affirming LUBA and the State Appellate Courts decision rendered by LUBA. The Port will submit its last

remaining remanded question of compatibility to the County for their approval in June 2020.

In FY19-20 the Port approved a ground lease for NEXT Renewables with the intent to build a facility to produce renewable diesel. This 100% drop in the tank commodity will reduce greenhouse gasses anywhere from 60%-85%. The primary feedstock to produce this fuel is reusable products such as cooking oils and animal talos. Once in operation, this \$1.1B facility will generate upwards of 200 jobs and an additional \$7-\$10 million a year revenue for the Port. More information about this project is available through a link on the Port's website.

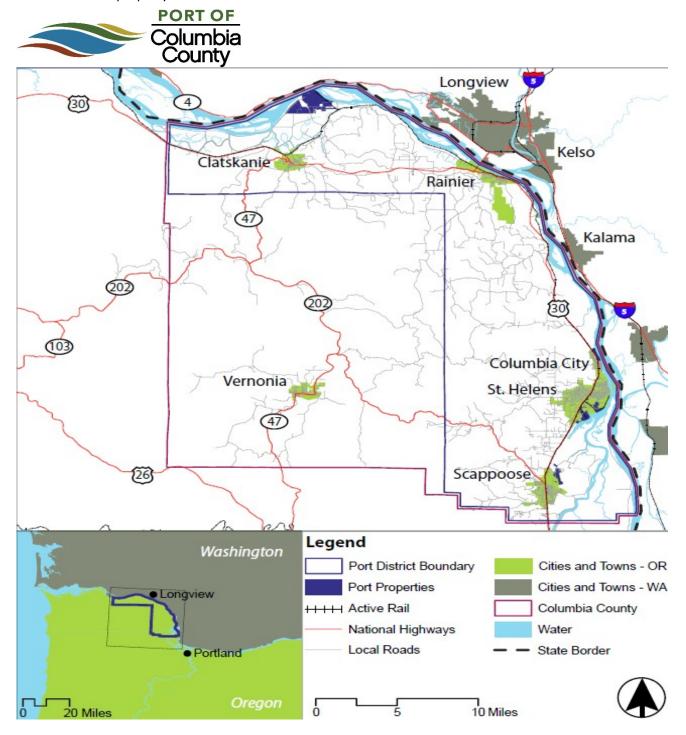
Thank you to the dedicated volunteers that comprise our two Advisory Committees for the Marina and the Airpark, and the community members that assist us each year with our Budget. Finally, I want to thank the Port staff for their dedication and hard work. Evidence of their professionalism can be observed during these times of difficulty as our Nation, State and Region deal with a worldwide pandemic, and yet the Port has continued to operate with negligible effects on their productivity. I am truly humbled by their commitment and professionalism. Their efforts are the direct reason we can maintain a fiscally responsible budget. The Port will continue with our mission to economically grow, develop, be environmental stewards, continue community collaboration, and create jobs.

Douglas Hayes

Executive Director

EXECUTIVE FINANCE MANAGER'S MESSAGE

The Port of Columbia County offers a variety of sites and facilities. The Port's portfolio of about 2,400 acres of land is comprised of six industrial parks, an airport, a marine park/RV park and campground and two other property sites.



BUDGET OVERVIEW

The Adopted Budget for Fiscal Year (FY) 2020-21 totals \$16.5 million which is a decrease of \$2 million from the FY 2019-2020 Adopted Budget. The decrease is attributed to the potential reduction in revenues due to the current conditions and a smaller capital outlay.

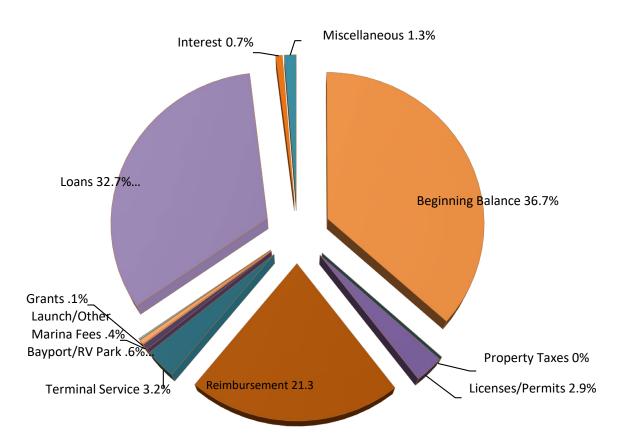
Major Assumptions

Overall, most property leases provide for annual increases tied to the Western Region Consumer Price Index (CPI). Where applicable, the CPI increase assumed for the 2020-21 fiscal year is 2.8%. The Marina moorage and AirPort hangar rates are calculated on a two- year cycle with the next increase being effective in FY 2021-22.

Most existing building and property leases are assumed to continue. The revenue forecast does include additional new tenants beyond those with executed agreements as of April 2019. We are expecting few vacancies during the fiscal year. Columbia Pacific Bio-Refinery (CPBR) shipments will continue to be less than estimates as the ethanol markets remain soft.

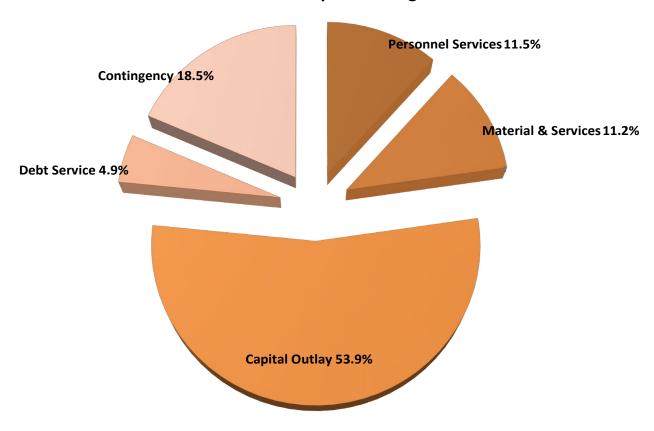
The overall Resources are illustrated in the graph below:





The overall requirements are illustrated in the graph below:

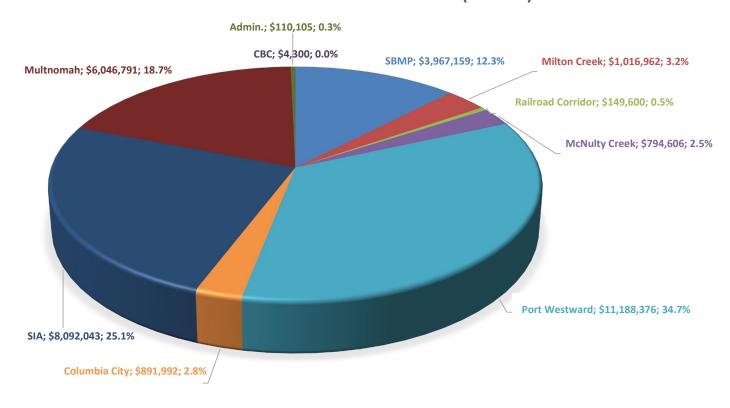
Requirements FY 2020-2021 Proposed Budget



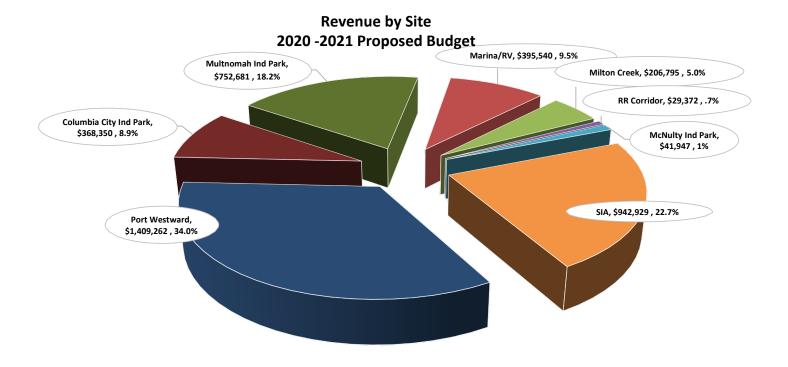
The adopted 2020-21 budget is for \$8.9 million in capital projects. The Port in 2016-17 revised its fixed asset thresholds, so some projects that would have been capitalized will be included in repairs and maintenance.

Over the past eight fiscal years, the Port has spent over \$32.2 million throughout the district. The chart shows the level of spending by facility for FY 2011-2019.

CAPITAL ASSETS ADDITIONS BY SITE (FY11-19)



There are about 42 commercial/ industrial tenants spread throughout the Port's facilities and over 100 individual tenants each at the airport and marina. Combined budgeted revenues for all tenant leases, permits and licenses are more than \$4.1 million. The following chart shows adopted revenue by site for FY 2020-21.



Beginning in FY 2016-2017, expenditures are allocated by object classification in each program including Personnel Services, Materials and Services and Capital Outlay. The only exception is for Debt Service and Operating Contingency and each will be reported in Non- departmental. The graph below looks at total adopted expenditures by program.

FY 2020-2021 BUDGET EXPENDITURES BY PROGRAM



Facilities & Property Management, \$9,795,878, 72%

The adopted budget estimates operating costs to be held to 4.0%, which is the samefrom the adopted FY 2019-2020 budget. Staffing full-time equivalents will remain at 16.5 FTE. This is comprised of 16 staff and .5 administrative assistant staff. The adopted budget includes a CPI wage increase of 3.1%; health care coverage increases of 3.0% and PERS estimates remain at 14.5%.

In closing the Port of Columbia County continues to be in a good financial position. This is in part from the prudent leadership from the Board of Directors and the Executive Director. This budget document illustrates the expected financial performance of the Port of Columbia County for the coming fiscal year if assumptions materialized as stated.

The Port maintains and continuously seeks to improve a system of financial controls and processes which are in place to ensure the public of informed decision-making fiscal accountability and transparency.

Bob Gadotti, GCFM

Executive Finance Manager

Summary of Resources & Requirements

		Actual		Actual		Actual	F	Revised		Proposed	,	Approved	Α	dopted
Resources by Category	F	Y 2016-17	ı	FY 2017-18	FY	/ 2018-19	FY	2019-20	ı	FY 2020-21	F	Y 2020-21	FY	2020-21
Property Taxes	\$	349,058	\$	371,273	\$	382,996	\$	385,817	\$	396,730	\$	0	\$	0
Licenses and Permits	\$	436,340	\$	457,549	\$	471,793	\$	487,792	\$	486,104	\$	486,104	\$	486,104
Rents and Reimbursements	\$	2,834,266	\$	3,256,480	\$3	,217,969	\$3	3,633,728	\$	3,533,001	\$	3,533,000	\$ 3	3,533,000
Terminal Services	\$	404,994	\$	521,027	\$	487,898	\$	487,861	\$	527,160	\$	527,160	\$	527,160
Bayport RV Park	\$	94,800	\$	102,128	\$	108,618	\$	101,549	\$	100,001	\$	100,001	\$	100,001
Launch Fees/Other Marina Fees	\$	67,361	\$	81,666	\$	91,249	\$	69,141	\$	74,380	\$	74,380	\$	74,380
Grants	\$	50,636	\$	316,264	\$3	,731,627	\$	290,000	\$	23,800	\$	23,800	\$	23,800
Loan Proceeds	\$	0	\$	350,000	\$	0	\$ 6	5,735,000	\$	5,430,000	\$	5,430,000	\$ 5	,430,000
Interest Earnings	\$	26,044	\$	9,662	\$	6,691	\$	116,489	\$	116,045	\$	116,045	\$	116,045
Tenant Capital Reimbursement	\$	609,318	\$	462,373	\$	0	\$	170,000	\$	170,000	\$	170,000	\$	170,000
Miscellaneous	\$	611,450	\$	670,058	\$	630,770	\$	50,270	\$	38,601	\$	38,601	\$	38,601
Subtotal	\$	5,484,267	\$	6,598,480	\$9	,129,611	\$17	2,527,647	\$	10,895,822	\$	10,499,091	\$1	0,499,091
Beginning Fund Balance	\$	4,485,485	\$	5,740,652	\$6	,170,632	\$6	,065,066	\$	6,081,977	\$	6,081,977	\$ 6	5,081,977
Fund Total	\$	9,969,752	\$	12,339,132	\$ 1	15,300,243	\$18	3,592,713	\$	16,977,799	\$	16,581,069	\$ 1	6,581,069

		Actual		Actual	Actual	Revised		Proposed	,	Approved	Adopted	k
Expenditures by Category	F	Y 2016-17	ı	FY 2017-18	FY 2018-19	FY 2019-20		FY 2020-21	F	Y 2020-21	FY 2020-	21
Personnel Services	\$	1,331,495	\$	1,425,647	\$ 1,585,181	\$ 1,809,144	\$	1,914,403	\$	1,914,403	\$ 1,914,4	03
Materials and Services	\$	1,696,392	\$	1,857,971	\$ 1,514,187	\$ 1,926,698	\$	1,849,159	\$	1,849,429	\$ 1,849,4	29
Capital Outlay	\$	600,659	\$	1,673,787	\$ 6,635,528	\$10,460,000	\$	9,332,000	\$	8,935,000	\$ 8,935,0	00
Transfers	\$	0	\$	0	\$ 0	\$ 0	\$	0	\$	0	\$	0
Debt Service	\$	600,554	\$	1,211,095	\$ 347,502	\$ 950,117	\$	818,456	\$	818,456	\$ 818,	456
Subtotal	\$	4,229,100	\$	6,168,500	\$ 10,082,398	\$15,145,959	\$	13,914,019	\$	13,517,289	\$ 13,517,2	289
Contingency	\$	0	\$	0	\$ 0	\$ 3,446,754	\$	3,063,781	\$	3,063,781	\$ 3,063,7	81
Ending Fund Balance	\$	5,740,652	\$	6,170,632	\$ 5,217,845	\$ 0	\$	0	\$	0	\$	0
Fund Total	\$	9,969,752	\$	12,339,132	\$ 15,300,243	\$18,592,713	\$	16,977,799	\$	16,581,069	\$ 16,581,0)69

Resources Detail

Nesources Detail					_			1					
		Actual		Actual		Actual		Revised	Proposed		Approved		Adopted
Resources by Category	F۱	Y 2016-17	F۱	Y 2017-18	F	FY 2018-19	F	Y 2019-20	FY 2020-21		FY 2020-21		FY 2020-21
Property Taxes													
Current Year's Taxes	\$	317,617	\$	360,411	\$	365,984	\$	361,163	\$ 384,601	\$	0	\$	0
Prior Year's Taxes		31,441		10,862		17,012		24,654	12,129	\$	0	\$	0
TotalPropertyTaxes	\$	349,058	\$	371,273	\$	382,996	\$	385,817	\$ 396,730	\$	0	\$	0
Licenses													
Hangar Rentals	\$	271,823	\$	301,514	\$,	\$	303,029	\$	\$	300,594	\$	300,594
Slip Rentals		164,518		174,656		173,987		184,763	185,510		185,510		185,510
TotalLicenses	\$	436,341	\$	476,170	\$	471,793	\$	487,792	\$ 486,104	\$	486,104	\$	486,104
Rents and Reimbursements													
Leases and Permits - Industrial/Commerical													
Industrial Parks:													
Columbia City	\$	197,857	\$	269,716	\$	261,800	\$	297,720	\$ 368,350	\$	368,350	\$	368,350
McNulty Creek	\$	38,628	\$	38,628	\$	41,028	\$	41,028	\$ 41,947	\$	41,947	\$	41,947
Milton Creek	\$	170,371	\$	191,703	\$	162,012	\$	138,816	\$ 206,795	\$	206,795	\$	206,795
Multnomah	\$	549,078	\$	614,724	\$	657,968	\$	718,224	\$ 752,681	\$	752,681	\$	752,681
Port Westward	\$	837,387	\$	988,627	\$	915,135	\$:	1,005,015	\$ 882,102	\$	882,101	\$	882,101
Railroad Corridor	\$	21,888	\$	26,928	\$	27,808	\$	28,668	\$ 29,372	\$	29,372	\$	29,372
Scappoose Bay Marine Park	\$	30,882	\$	32,692	\$	34,987	\$	33,936	\$ 35,649	\$	35,649	\$	35,649
Scappoose Industrial Airport	\$	341,848	\$	414,686	\$	443,812	\$	494,676	\$ 642,335	\$	642,335	\$	642,335
Sub Total Leases/Permits - Industrial /Commerical	\$	2,187,939	\$	2,577,704	\$	2,544,550	\$ 2	2,758,083	\$ 2,959,230	\$	2,959,229	\$	2,959,229
Reimbursements													
Property Taxes	\$	75,147	\$	94,579	\$	95,578	\$	98,485	\$ 111,036	\$	111,036	\$	111,036
Miscellaneous	\$	48,655	\$	25,032	\$	19,299	\$	12,190	\$ 13,116	\$	13,116	\$	13,116
Property Insurance	\$	63,193	\$	69,743	\$	83,826	\$	83,799	\$ 90,838	\$	90,838	\$	90,838
Water and Sewage	\$	22,948	\$	37,066	\$	63,931	\$	50,484	\$ 55,784	\$	55,784	\$	55,784
O&M	\$	436,383	\$	433,734	\$	416,190	\$	488,768	\$ 372,997	\$	372,997	\$	372,997
Tenant Capital Improvement	\$	609,318	\$	462,373	\$	477,845	\$	311,919	\$ 100,000	\$	100,000	\$	100,000
Subtotal Reimbursements	\$	1,255,644	\$	1,122,527	\$	1,156,668	\$:	1,045,645	\$ 743,771	\$	743,771	\$	743,771
Total Rents and Reimbursements	\$	3,443,583	\$	3,700,231	L \$	3,701,217	\$	3,803,728	\$ 3,703,001	L\$	3,703,000	\$ (3,703,00
Terminal Services													
Dockage	\$	217,980	\$	243,538		230,361		187,462	\$ 226,160	\$	226,160	\$	226,160
Wharfage	\$	187,014	\$	277,489	\$	257,537	\$	300,399	\$ 301,000	\$	301,000	\$	301,000
Total Terminal Services	\$	404,994	\$	521,027	\$	487,898	\$	487,861	\$ 527,160	\$	527,160	\$	527,160

Continued Resources Detail

		Actual	Actual		Actual	F	Revised	Proposed	T	Approved		Adopted
Resources by Category	F	Y 2016-17	FY 2017-18		FY 2018-19	F١	Y 2019-20	FY 2020-21		FY 2020-21		FY 2020-21
Marina/RV Park				•								
Campground Sites/Coin Showers	\$	94,800	\$ 102,128	3 \$	108,618	\$	101,549	\$ 100,001	\$	100,001	\$	100,001
Launch Permit	\$	43,918	\$ 51,542	2 \$	45,086	\$	43,350			48,740	\$	48,740
Parking	\$	22,117	\$ 23,874	1 \$	26,622	\$	20,288	\$ 21,905	\$	21,905	\$	21,905
Other	\$	1,326	\$ 6,250	\$	19,541	\$	5,503	\$ 3,735	\$	3,735	\$	3,735
Total Marina/ RV Park	\$	162,161	\$ 183,79	4 \$	199,867	\$	170,690	\$ 174,381	\$	174,381	\$	174,381
Grants												
Federal Grants	\$	50,636	\$ 212,489	9 \$	3,705,711	\$	280,000	\$ 13,800	\$	13,800	\$	13,800
State Grants	\$	0	\$ 3,775	5 \$	25,916	\$	10,000	\$ 10,000	\$	10,000	\$	10,000
Total Grants	\$	50,636	\$ 216,26	4 \$	3,731,627	\$	290,000	\$ 23,800	\$	23,800	\$	23,800
Total Loan Proceeds	\$	0	\$ 450,000	0 \$	0	\$6	,735,000	\$ 5,430,000	\$	5,430,000	\$	5,430,000
Insurance Reimbursement	\$	0	\$ (\$ (0	\$	0	\$ 0	\$	0	\$	0
Total Interest Earnings	\$	26,044	\$ 111,20	9 \$	114,770	\$	116,489	\$ 116,045	\$	116,045	\$	116,045
Miscellaneous												
Late Fees	\$	10,920	\$ 15,88	5 \$	15,021	\$	22,026	\$ 13,024	\$	13,024	\$	13,024
Promissory Note Interest	\$	17,268	\$ 9,663	3 \$	6,691	\$	6,791	\$ 2,653	\$	2,653	\$	2,653
Miscellaneous Income	\$	611,450	\$ 542,96	5 \$	17,731	\$	21,453	\$ 22,925	\$	22,925	\$	22,925
Total Miscellaneous	\$	639,638	\$ 568,51	3 \$	39,443	\$	50,270	\$ 38,601	\$	38,601	\$	38,601
Subtotal	\$	5,512,455	\$ 6,598,48	0 \$	9,129,611	\$ 12	2,527,647	\$ 10,895,822	\$	10,499,091	\$	10,499,091
Beginning Fund Balance	\$	4,457,297	\$ 5,740,65	2 \$	6,170,632	\$ 6	6,065,066	\$ 6,081,977	\$	6,081,977	\$	6,081,977
Total All Resources	\$	9.969.752	\$ 12,339,13	2 \$	15,300,243	\$ 15	8.592.713	\$ 16,977,799	Ś	16,581,069	Ś	16,581,069

Department Requirements Detail								Executi	ve					
	,	Actual		Actual		Actual		Revised		Proposed		Approved		Adopted
Expenditures by Category	FY	2016-17	FY	2017-18	F	Y 2018-19	F	Y 2019-20		FY 2020-21		FY 2020-21		FY 2020-21
Personnel Services														
Full-Time Equivalent		2.0		2.0		2.0		2.0		1.0		1.0		1.0
Salaries and Wages	\$	192,259	\$	182,338	\$	190,778	\$	205,301	\$	156,555	\$	156,555	\$	156,555
Payroll Taxes	\$	15,002	\$	14,554	\$	12,329	\$	17,838	\$	20,938	\$	20,938	\$	20,938
Employee Benefits	\$	24,352	\$	21,232	\$	30,109	\$	25,725	\$	37,027	\$	37,027	\$	37,027
Total Personnel Services	\$	231,613	\$	218,124	\$	233,217	\$	248,863	\$	214,520	\$	214,520	\$	214,520
Materials and Services														
Professional and Contract Services	\$	88,459	\$	40,403	\$	45,230	\$	52,000	\$	54,080	\$	54,080	\$	54,080
IPP Project Reimbursement	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Legal Services	\$	243,760	\$	205,930	\$		\$	177,037	\$	177,037	\$	177,037	\$	177,037
Audit Services	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	1,993	\$	2,794	\$	1,187	\$	1,071	\$	1,114	\$	1,114	\$	1,114
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	1,737	\$	2,595	\$		\$	2,992	\$	2,500	\$	2,500	\$	2,500
Operating Supplies	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	7,131	\$	15,294	\$		\$	9,360	\$	9,734	\$	9,734	\$	9,734
Postage	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	1,668	\$	1,282	\$		\$	2,704	\$	2,594	\$	2,594	\$	2,594
Registration, Dues & Fees	\$	23,369	\$	27,953	\$		-	32,240	\$	34,919	\$	34,919	\$	34,919
Travel & Training Expenses	\$	22,358	\$	26,556	\$			22,100	\$	20,431	\$	20,431	\$	20,431
Permits & Fees	\$	0	\$, 0	\$		\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	390,475		322,807			\$	299,504		302,409	\$	302,409	\$	302,409
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	Ś	0	\$	0	Ś	0	Ś	0	Ś	0
Vehicles	\$	0	\$	0	\$	0	, \$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0		0	\$	0	\$	0		0	\$	0	\$	0
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
					÷		_				<u> </u>		_	

0 \$

0 \$

0 \$

622,088 \$

0 \$

0 \$

540,931 \$

0 \$

0 \$

557,770 \$

Total Debt Service

Total Contingency

Total Budget

Total Ending Fund Balance

0 \$

0 \$

516,929

\$

0

0

516,929

0 \$

0 \$

548,367 \$

0 \$

0 \$

516,929 \$

Department Requirements Detai	il					Business	De	velopment	&	Planning				
		Actual		Actual		ctual		Revised		Proposed		Approved		Adopted
Expenditures by Category	FY	2016-17	F'	Y 2017-18	FY	2018-19		FY 2019-20		FY 2020-21		FY2020-21	F	Y 2020-21
Personnel Services														
Full-Time Equivalent		2.0		2.5		2.5		3.0		3.0		3.0		3.0
Salaries and Wages	\$	161,811	\$	178,235		-		199,289	\$	222,017	\$	222,017	\$	222,017
Payroll Taxes	\$	12,848	\$	14,167			\$	17,995	\$	18,205	\$	18,205	\$	18,205
Employee Benefits	\$	43,066	\$	50,442			\$	67,484	\$	74,471	\$	74,471	\$	74,471
Total Personnel Services	\$	217,725	\$	242,844	1\$	232,968	\$	284,768	\$	314,693	\$	314,693	\$	314,693
Materials and Services														
Professional Services	\$	63,258	\$	41,271	\$	44,495	\$	121,680	\$	102,538	\$	102,538	\$	102,538
IPP Project Reimbursement	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	17,735	\$	17,313	\$	52,845	\$	104,000	\$	94,027	\$	94,027	\$	94,027
Property Taxes/Waterway Leases	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Utilities	\$	410	\$	148	\$	2,802	\$	728	\$	805	\$	805	\$	805
Operating Suppplies	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Office Supplies	\$	926	\$	562	\$	515	\$	1,050	\$	1,006	\$	1,006	\$	1,006
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	100	\$	4,005	\$	600	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	35	\$	2,531	\$	2,331	\$	2,785	\$	3,336	\$	3,336	\$	3,336
Travel & Training Expenses	\$	6,764	\$	1,654	\$	1,761	\$	11,128	\$	7,313	\$	7,313	\$	7,313
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	89,228	\$	67,484	\$	105,349	\$	241,371	\$	209,024	\$	209,024	\$	209,024
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$		\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0			\$	0	\$	0	\$	0	\$	0
Total Debt Service	\$	0			\$			0			\$	0	\$	0
Total Contingency	\$	n	\$	n	\$	0	\$	n	\$	n	\$	0	\$	0
Total Ending Fund Balance	\$		\$		\$		\$	0			\$	0		0
	_		<u> </u>		7		<u> </u>		-		7		7	

Total Budget

306,953 \$

310,328 \$

338,317 \$

526,139 \$

523,717 \$

Departme	nt Rea	uiremer	its Detail
Devai une	III IXEU	uneme	its Detaii

Finance/Administration

Expenditures by Category			Actual		Actual		Actual		Revised		Proposed		Approved		Adopted
Full-Time Equivalent	Expenditures by Category	FY	2016-17	FY	/ 2017-18	F	Y 2018-19		FY 2019-20		FY 2020-21		FY 2020-21	-	Y 2020-21
Salaries and Wages		1													1
Payroll Taxes	·														
Employee Benefits	_				-		-								
Total Personnel Services \$ 178,169 \$ 227,466 \$ 252,191 \$ 269,736 \$ 448,182 \$ 448,182 \$ 448,182 \$ 448,182 \$															
Materials and Services	Employee Benefits	Ş	39,366	Ş	53,634	Ş	64,828	Ş	58,547	Ş	99,331	\$	99,331	Ş	99,331
Professional Services	Total Personnel Services	\$	178,169	\$	227,466	\$	252,191	\$	269,736	\$	448,182	\$	448,182	\$	448,182
Professional Services	Materials and Services														
IPP Project Reimbursement		Ś	31.590	\$	13.058	Ś	37.681	Ś	25.600	Ś	35.619	\$	35.619	Ś	35.619
Legal Services															
Audit Services					•				_		_				-
Advertising/Marketing/Promotions S 869 S 830 S 1,447 S 832 S 800 S 800 S 800 Property Taxes/Waterway Leases S O					_		_		_		_			l	•
Property Taxes/Waterway Leases S		1 '			-										-
Insurance						ς .		¢							
Utilities					_	ć	_	ر د	_		_		_		•
Operating Supplies						ç	_	ر خ	_		_		_	l	· ·
Office Supplies			_		-	ې	-	ې خ	_		-		_	l	· ·
Postage					_	ې د	-		_		-		_	l	Ŭ
Maintenance & Repairs			,		•										-
Minor Equipment Purchase	_					<u>۲</u>									-
Vehicle Maintenance	•				-	<u>></u>	_		_				_	l	•
Subscriptions						\$									-
Registration, Dues & Fees				-	_	\$	_	١.	_		_		_		-
Travel & Training Expenses \$ 1,317 \$ 719 \$ 162 \$ 9,892 \$ 5,060 \$ 5,060 \$ 5,060 Permits & Fees \$ 24,828 \$ 10,713 \$ 10,445 \$ 22,840 \$ 22,133 \$ 22,133 \$ 22,133 Miscellaneous \$ 0					_	\$									
Permits & Fees					-										*
Miscellaneous															*
Total Materials and Services \$ 174,964 \$ 99,113 \$ 93,600 \$ 107,810 \$ 112,871 \$ 112,871 \$ 112,871 Capital Outlay Land \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0						1.	10,445	٠.					22,133	l	22,133
Capital Outlay Land \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0												<u> </u>			
Land	Total Materials and Services	\$	174,964	\$	99,113	\$	93,600	\$	107,810	\$	112,871	\$	112,871	\$	112,871
Buildings	Capital Outlay														
Buildings	Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Buildings	\$	0	\$	0	\$	0		0	\$	0	\$	0		0
Machinery and Equipment \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles \$ 0<	Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	_	0
Infrastructure					0	\$		\$							0
Debt Service Principal Interest \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Infrastructure				0	\$	0	\$	0		0		0		0
Principal Interest \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Total Capital Outlay				0	\$	0	\$	0	\$	0	\$	0	\$	0
Principal Interest \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Dobt Convice														
Interest \$ 0<		٦		۲.		<u>,</u>		_		_		_		۲.	
Total Debt Service \$ 0 \$	-														_
Total Contingency \$ 0 \$															
Total Ending Fund Balance \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	TOTAL DEDIT SERVICE	Þ	U	Þ	U	Þ	U	Þ	U	>	U	>	U	>	U
Total Ending Fund Balance \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0	Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
					0		0								0
	_		353,133	\$	326,579	\$	345,792	\$	377,546	\$	561,053	\$	561,053	\$	561,053

Department Requirements Detail						Facilities 8	& Pr	operty Ma	nag	ement				
		Actual		Actual		Actual		Revised		roposed		pproved		dopted
Expenditures by Category	FY	2016-17	FY	2017-18	F'	Y 2018-19	F\	Y 2019-20	FY	2020-21	F١	/ 2020-21	FY	2020-21
Personnel Services														
Full-Time Equivalent		5.0		5.0		6.0		6.0		6.0		6.0		6.0
Salaries and Wages	\$	312,534	\$	334,800	\$	388,726	\$	416,759	\$	439,007	\$	439,007	\$	439,007
Payroll Taxes	\$	35,091	\$	35,589	\$		\$	42,353	\$	51,319	\$	51,319	\$	51,319
Employee Benefits	\$	119,537	\$	138,550	\$	185,253	\$	148,796	\$	161,963	\$	161,963	\$	161,963
Total Personnel Services	\$	467,162	\$	508,939	\$	633,621	\$	607,909	\$	652,289	\$	652,289	\$	652,289
Materials and Services														
Professional Services	\$	99,161	\$	144,773	\$	100,204	\$	114,400	\$	99,451	\$	99,451	\$	99,451
IPP Project Reimbursement	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	۶ \$	0	۶ \$	0	\$	0	ب \$	0	\$	0	\$	0
Audit Services	\$	0	ې د	0	ç	0	۶ \$	0	۶ \$	0	۶ \$	0	ې د	0
Advertising/Marketing/Promotions	\$	709	ب خ	868	\$	420	\$	572	ب \$	480	\$	480	\$	480
			\$ ¢	126,366		420 105,491		147,680	•	138,269	-	138,269	٠.	138,269
Property Taxes/ Water Leases	\$ ¢	129,503 192,166	\$ ¢	126,366	\$ \$	-	\$ ¢	208,840	\$ ¢		\$ ¢		\$ ¢	
Insurance	\$		\$	-		207,818	\$	-	\$	237,279	\$	237,279	\$	237,279
Utilities	\$	146,177	\$	165,470	\$	174,984	\$	149,760	\$	138,585	\$	138,585	\$	138,585
Operating Supplies	\$	23,185	\$	29,506	\$	2.050	\$	25,480	\$	25,642	\$	25,642	\$	25,642
Office Supplies	\$	1,870	\$	3,039	\$	3,050	\$	3,343	\$	3,123	\$	3,123	\$	3,123
Postage	\$	3,218	\$	100.003	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	105,358	\$	190,093	\$	50,521	\$	102,440	\$	110,378	\$	110,646	\$	110,646
Minor Equipment Purchase	\$	20,558	\$	3,997	\$	10,215	\$	17,680	\$	10,000	\$	10,000	\$	10,000
Vehicle Maintenance	\$	8,115	\$	7,271	\$	14,338	\$	15,000	\$	7,599	\$	7,599	\$	7,599
Subscriptions	\$	0	\$	0	\$	0	\$	156	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	920	\$	1,592	\$	1,254	\$	2,600	\$	2,492	\$	2,492	\$	2,492
Travel & Training Expenses	\$	4,568	\$	2,894	\$	2,461	\$	12,605	\$	7,409	\$	7,409	\$	7,409
Permits & Fees	\$	20,581	\$	31,078	\$	40,573	\$	10,400	\$	27,615	\$	27,615	\$	27,615
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	756,089	\$	902,634	\$	711,333	\$	810,956	\$	808,321	\$	808,589	\$	808,589
Capital Outlay														
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	430,152	\$	745,167	\$	1,565,324	\$ 7	7,810,000	\$ 7	7,550,000	\$	7,450,000	\$ 7	7,450,000
Improvements	\$	170,507	\$	175,700	\$	608,692	\$:	1,495,000	\$ 1	1,137,000	\$	840,000	\$	840,000
Machinery and Equipment	\$	0	\$	0	\$	16,194	\$	30,000	\$	45,000	\$	45,000	\$	45,000
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	289,576	\$	4,445,318	\$	650,000	\$	0	\$	0	\$	0
Total Capital Outlay	\$	600,659	\$:	1,210,443	\$	6,635,528	\$	9,985,000	\$ 8	8,732,000	\$	8,335,000	\$	8,335,000
Debt Service														
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Interest	\$	0	\$	0	\$	0	\$	0	ب \$	0	\$	0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
TOTAL DENT SCIVICE	Ţ	J	Ţ	3	Ţ	J	Ţ	3	Ţ		Ţ	Ū	Ţ	
Total Contingency	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Ending Fund Balance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Budget	\$	1,823,910	\$	2,622,016	\$	7,980,481	\$1	11,403,865	\$:	10,192,610	\$	9,795,878	\$	9,795,878

Department Requirements Detail								Terminal	Se	rvices						
		Actual		Actual		Actual		Revised	Р	rojected		roposed		pproved	Α	dopted
Expenditures by Category	FY	2016-17	FY	2017-18	FY	2018-19	F	Y 2019-20	F'	Y 2019-20	F١	/ 2020-21	F١	Y 2020-21	F۱	′ 2020-21
Personnel Services																
Full-Time Equivalent		2.0		2.0		2.0		2.5		2.0		2.0		2.0		2.0
Salaries and Wages	\$	141,497	\$	141,805	\$	142,022	\$	203,524	\$	154,866	\$	163,577	\$	163,577	\$	163,577
Payroll Taxes	\$	11,305	\$	11,392	\$	11,241	\$	99,063	\$	14,115	\$	19,115	\$	19,115	\$	19,115
Employee Benefits	\$	61,542	\$	68,623	\$	79,207	\$	72,672	\$		\$	79,418	\$	79,418	\$	79,418
Total Personnel Services	\$	214,344	\$	221,820	\$	232,469	\$	375,259	\$	243,399	\$	262,109	\$	262,109	\$	262,109
Materials and Services																
Professional Services	\$	6,600	\$	2,805	\$	19,204	\$	5,570	\$	59,158	\$	59,158	\$	59,158	\$	59,158
IPP Project Reimbursement	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	823	\$	823	\$	1,689	\$	1,872	\$	15,790	\$	15,790	\$	15,790	\$	15,790
Operating Supplies	\$	835	\$	158	\$	663	\$	6,240	\$	2,520	\$	2,520	\$	2,520	\$	2,520
Office Supplies	\$	0	\$	716	\$	0	\$	832	\$	1,501	\$	1,501	\$	1,501	\$	1,501
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	200,888	\$	188,758	\$	87,314	\$	368,160	\$	15,504	\$	265,504	\$	265,504	\$	265,504
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	1,948	\$	480	\$	480	\$	480	\$	480
Subscriptions	\$	0	\$	0	\$	0	\$	156	\$	160	\$	160	\$	160	\$	160
Registration, Dues & Fees	\$	1,790	\$	3,894	\$	5,358	\$	2,808	\$	2,724	\$	2,724	\$	2,724	\$	2,724
Travel & Training Expenses	\$	7,547	\$	10,056	\$	6,567	\$	5,928	\$	4,167	\$	5,928	\$	5,928	\$	5,928
Permits & Fees	\$	24,860	\$	24,008	\$	26,074	\$	24,960	\$	24,188	\$	24,960	\$	24,960	\$	24,960
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	243,343	\$	231,218	\$	146,868	\$	418,474	\$	126,191	\$	378,724	\$	378,724	\$	378,724
Capital Outlay																
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	20,000	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	425,000	\$	0	\$	540,000	\$	540,000	\$	540,000
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	25,000	\$	25,000	\$	25,000
Infrastructure	\$	0	\$	0	\$	0	\$	30,000	\$	0	\$	35,000	\$	35,000	\$	35,000
Total Capital Outlay	\$	0	\$	0	\$	0	\$	475,000	\$	0	\$6	00,000.00	\$	600,000	\$	600,000
Debt Service																
Principal	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	C
Interest	\$	0	\$	0		0	\$	0		0	\$	0		0	\$	0
Total Debt Service	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0

0 \$

0 \$

0 \$

0 \$

0 \$

0 \$

0 \$

0 \$

0 \$

0 \$

369,590 \$ 1,240,834

0 \$

0 \$

Total Contingency

Total Budget

Total Ending Fund Balance

0 \$

0 \$

0

0

Department Requirements Detail						No	nd	epartmen	ta	l				
		Actual		Actual		Actual		Revised	P	roposed	A	Approved	Α	dopted
Expenditures by Category	FY	2016-17	F١	/ 2017-18	FY	2018-19	F'	Y 2019-20	F	Y 2020-21	F	Y 2020-21	FY	2020-21
Personnel Services														
Salaries and Wages	\$	20,800	\$	11,400	\$	16,200	\$	20,000	\$	20,000	\$	20,000	\$	20,000
Payroll Taxes	\$	1,682	\$	945	\$	1,357	\$	2,610	\$	2,610	\$	2,610	\$	2,610
Employee Benefits	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Personnel Services	\$	22,482 \$		12,345		17,557		22,610		22,610		22,610		22,610
Materials and Services														
Professional Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Intergovernmental Support/Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Audit Services	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Advertising/Marketing/Promotions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Property Taxes/Waterway Leases	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Insurance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Utilities	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Operating Supplies	\$	0	\$	0	۶ \$	0	\$	0	۰ \$	0	۶ \$	0	۶ \$	0
Office Supplies	\$	8,250	۶ \$	0	۶ \$	_	\$	9,688	۶ \$	9,000	۶ \$	9,000	۶ \$	9,000
		•				8,714		•						
Postage	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Maintenance & Repairs	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Minor Equipment Purchase	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicle Maintenance	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Subscriptions	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Registration, Dues & Fees	\$	3,064	\$	4,175	\$	1,965	\$	3,735	\$	3,245	\$	3,245	\$	3,245
Travel & Training Expenses	\$	30,979	\$	9,171	\$	11,428	\$	35,160	\$	25,566	\$	25,566	\$	25,566
Permits & Fees	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Miscellaneous	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$	42,293 \$	•	13,346	\$	22,107	Ş	48,583	\$	37,811	Ş	37,811	>	37,811
Capital Outlay							ı							
Land	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Improvements	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Machinery and Equipment	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Vehicles	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Infrastructure	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Capital Outlay	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Debt Service														
Principal	\$	329,570	\$	640,946	\$	202,293	\$	446,165	\$	465,719	\$	465,719	\$	465,719
Interest	\$	270,984	\$		\$	145,209	\$	503,952	\$		\$		\$	352,737
Total Debt Service	\$	600,554	\$	1,211,095	\$	347,502	\$	950,117	\$	818,456	\$		\$	818,456
Total Contingency	\$	0	\$	0	\$	0	\$	3,446,754	\$	3,063,781	\$	3,063,781	\$ 3	3,063,781
Total Ending Fund Balance	\$	0	\$		\$	0	\$	0	\$	0	\$		\$	0
Total Budget	\$			1,236,786		387,166		4.468.064		3,942,658				3,942,658

Denartment	Requirements	Detail
Debartment	Reduirements	Detail

All Departments

	Actual	A	Actual		Actual		Revised	F	Proposed	,	Approved		Adopted
Expenditures by Category	FY 2016-17		2017-18		2018-19		Y 2019-20		Y 2020-21		FY 2020-21		Y 2020-21
Personnel Services	•					•							
Full-Time Equivalent	14.0		14.0		15.5		16.5		16.5		16.5		16.5
Salaries and Wages	\$ 952,114	\$ 1,	,009,412	\$ 1	,068,839	\$	1,237,882	\$	1,313,475	\$	1,313,475	\$	1,313,475
Payroll Taxes	\$ 175,964	\$	192,606	\$	111,280	\$	198,038	\$	148,717	\$	148,717	\$	148,717
Employee Benefits	\$ 287,863	\$	332,481	\$	405,061	\$	373,224	\$	452,211	\$	452,211	\$	452,211
Total Personnel Services	\$1,331,495	\$ 1	,431,538	\$ 1	L,585,180	\$	1,809,144 \$	5	1,914,403	\$	1,914,403	\$	1,914,403
Materials and Services	Ι.						1						1
Professional and Contract Services	\$ 289,068	\$	242,310	\$	246,813	\$	319,250	\$	350,846	\$	350,846	\$	350,846
IPP Project Reimbursement	\$ 89,774		40,614	\$	0	\$	0	\$	0	\$	0	\$	0
Legal Services	\$ 243,760	\$	205,930	\$	195,215	\$	177,037	\$	177,037	\$	177,037	\$	177,037
Audit Services	\$ 23,300	\$	25,200	\$	22,600	\$	25,850	\$	25,265	\$	25,265	\$	25,265
Advertising/Marketing/Promotions	\$ 21,306	\$	21,805	\$	55,898	\$	106,475	\$	96,421	\$	96,421	\$	96,421
Property Taxes/Waterway Leases	\$ 129,503	\$	126,366	\$	105,491	\$	147,680	\$	138,269	\$	138,269	\$	138,269
Insurance	\$ 192,166	\$	195,687	\$	207,818	\$	208,840	\$	237,279	\$	237,279	\$	237,279
Utilities	\$ 149,147	\$	169,036	\$	181,229	\$	155,352	\$	157,680	\$	157,680	\$	157,680
Operating Supplies	\$ 24,020	\$	29,664	\$	667	\$	31,720	\$	28,162	\$	28,162	\$	28,162
Office Supplies	\$ 20,438	\$	24,015	\$	26,582	\$	29,613	\$	30,363	\$	30,363	\$	30,363
Postage	\$ 3,218	\$	0	\$	4,011	\$	3,588	\$	5,513	\$	5,513	\$	5,513
Maintenance & Repairs	\$ 306,246	\$	378,851	\$	248,209	\$	470,997	\$	375,882	\$	376,151	\$	376,151
Minor Equipment Purchase	\$ 20,658	\$	9,175	\$	21,858	\$	28,228	\$	20,606	\$	20,606	\$	20,606
Vehicle Maintenance	\$ 8,115	\$	7,271	\$	14,338	\$	16,948	\$	8,079	\$	8,079	\$	8,079
Subscriptions	\$ 1,793	\$	1,282	\$	2,382	\$	3,380	\$	3,104	\$	3,104	\$	3,104
Registration, Dues & Fees	\$ 30,078	\$	42,547	\$	55,529	\$	47,124	\$	48,241	\$	48,241	\$	48,241
Travel & Training Expenses	\$ 73,533	\$	51,050	\$	48,454	\$	96,813	\$	71,707	\$	71,707	\$	71,707
Permits & Fees	\$ 70,269	\$	65,799	\$	77,091	\$	58,200	\$	74,708	\$	74,708	\$	74,708
Miscellaneous	\$ 0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Total Materials and Services	\$1,696,392	\$ 1	,636,602	\$ 1	L,514,187	\$:	1,926,698 \$	•	1,849,159	\$	1,849,429	\$	1,849,429
Capital Outlay	<u> </u>	۲.	0	۲.	0	۲.	0	<u>,</u>	0	۲ ا	0	٦	0
Land	\$ 0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Buildings	\$ 430,152	\$	745,167		,565,324		7,830,000	\$	7,550,000	\$	7,450,000	\$	7,450,000
Improvements	\$ 170,507	\$	175,700	\$	608,692		1,920,000	\$	1,677,000	\$	1,380,000	\$	1,380,000
Machinery and Equipment	\$ 0	\$	0	\$	16,194	\$	30,000	\$	45,000	\$	45,000	\$	45,000
Vehicles	\$ 0	\$	0	\$	0	\$	0	\$	25,000		25,000	\$	25,000
Infrastructure	\$ 0	\$,445,318	\$	680,000	\$	35,000	\$	35,000	\$	35,000
Total Capital Outlay	\$ 600,659	\$1	,210,443	\$ 6	,635,528	\$ 1	10,460,000	\$	9,332,000	\$	8,935,000	\$	8,935,000
Debt Service													
Principal	\$ 329,570	\$	640,946	\$	202,293	\$	446,165	\$	465,719	\$	465,719	\$	465,719
Interest	\$ 270,984	\$	570,149	\$	145,209	\$	503,952	\$	352,737		352,737	\$	352,737
Total Debt Service	\$ 600,554		,211,095	\$	347,502	\$	950,117	\$	818,456		818,456	<u> </u>	818,456
Total Contingency	\$ 0	\$	0	ć	0	ė	3,446,754	\$	3,063,781	ć	3,063,781	ć	3,063,781
Total Ending Fund Balance	\$ 0 \$ 0	\$ \$	0	\$ \$	0	\$. \$	3,446,754	\$ \$	3,063,781	\$ \$	3,063,781	\$ \$	3,063,781
Total Budget	\$ 4,229,100	-	5,489,677	•		_	18,592,713	_					
rotar Budget	<u> </u>	> 5	0,489,6//	ŞΙ	<u>U,U8Z,398</u>	>	10,222,/13	Ş	16,977,799	Ş	16,581,069	Ş	<u>16,581,069</u>

Capital Projects

Fiscal years 2017 through 2021

Burian	Resol		Proposed	lotes
Project	Number	Amount	FY 2020-21	
СВС				
School renovation/Roof			\$ 0	
		•	\$ 0	-
Columbia City				
Trestle Beach Survey			\$0	
Rail Improvement/drain	age improve		\$75,000	_ 1
			\$75,000	
McNulty Creek				
Wetland Mitigation(Parc	el C)		300,000	2
Campus Bldg I Constructi			4,100,000	2,4
		•	4,400,000	•
Milton Creek				
400 Port Ave engineering	g/new Bldg		30,000	2
400 Port Ave Constructio	n/ New Bldg		1,400,000	_ 2
			1,430,000	
Multnomah				
Building B Addition			700,000	2
Bldg F (starting spring 20	21)		550,000	2
Shop Building	,		563,000	2
·		•	1,813,000	_
Port Westward				
Fire Supression System S	study/upgrad	e	125,000	2
Dock improvements			300,000	2
Gate Building/Hermo Ro	ad	•	150,000	_ 3
RR Ave			575,000	
Fesibility Study Clean up			122,000	2
, , , .		•	122,000	-
SB Marine Park				
RV Park Phase II enginee	_		25,000	2
RV Park Phase II Contrust	tion		100,000	2
Dump Station	itting plan		100,000	2
Dredging/Survey & Perm	iittiiig piaii	•	20,000 145,000	- 2
			143,000	
<u>SIA</u>				
Papi Light Replacement			50,000	2
Building Construction-De	evinaire		100,000	2,4
Gate Replacement			30,000	_ 2
			180,000	
ADM 7 Dassonger Van DWW (1	read)		25 000	4
7 Passenger Van PWW (u Stragetic Business Plan u			25,000 40,000	1
Document Retention/GIS System			35,000	1
Port Equipment Portable	•		45,000	2
Modular Office Building			0	
Rail Safety/Transportation	n Plan		50,000	_ 1
			195,000	
Total projects			\$ 8,935,000	

Notes:

- 1 These items under capitalization threshold or in R&M
- 2 Part of captialized project
- 3 Reimbursement estimate of \$120,000 from tenant.
- 4 Port will apply for BizOregon Loan

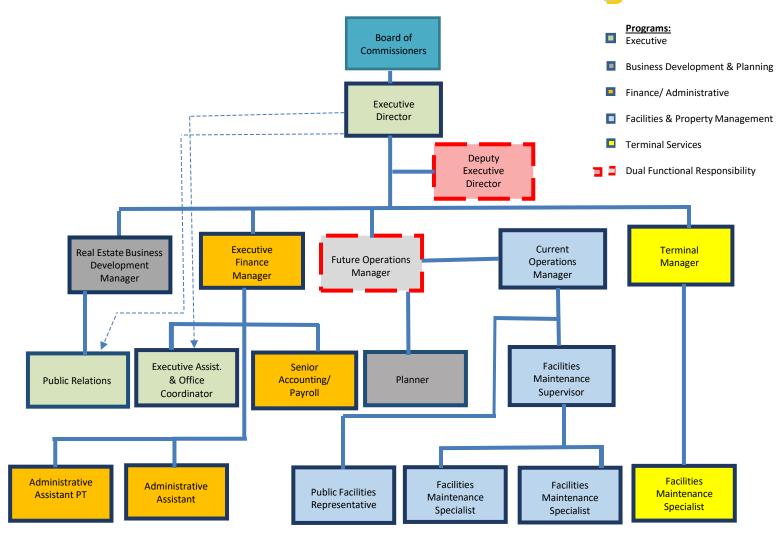
Debt Service

		Final	Balance at	Budget	Notes
Category	Interest	Payment	July 1, 2020	FY 2020-21	N
Active					
Debt service					
Loans					
Rail improvements	5.50-6.00	12.01.32	1,963,333	230,018	
Oregon Aero Building	3.92	12.01.32	917,576	94,980	
Mult. Bldg. B improv.	3.30	12.01.37	131,793	10,364	
RainShadow Labs	3.37	01.01.26	188,462	11,870	
Mult. Composite Bldg E	3.43	01.01.40	883,490	62,371	
SIA Water/Sewer	3.96	04.01.45	518,509	32,963	
Planned					
Loans					
McNulty Campus Bldg I	4.50		3,280,000	109,972	1
Mult. Composite Bldg F	4.50		1,000,000	75,918	1
SIA Devinaire	4.50	varies	2,500,000	190,000	1
Total requirements		=	\$ 11,383,163	\$ 818,456	

Notes:

¹ Estimated debt loan not finalized.

Port of Columbia County



PORT OF COLUMBIA COUNTY COMMISSION

Port of Columbia County Commissioners are elected by Port District residents and serve a four-year term.

<u>Position</u>	<u>Name</u>	<u>Title</u>	Term of Office
Position 1	Nancy Ward	Secretary	2019-2023
Position 2	Chip Bubl	Treasurer	2019-2023
Position 3	Larry Ericksen	President	2019-2023
Position 4	Robert Keyser	Vice President	2017-2021
Position 5	Chris Iverson	2 nd Vice President	2017-2021

Budget Committee members consist of the Port Commissioners and an equal number of citizens appointed by the Commission to serve three-year terms. Current appointed members include:

<u>Position</u>	<u>Name</u>	Term of Office
Position 1	John Moore	2018-2021
Position 2	Brian Little	2018-2021
Position 3	David Douthwaite	2017-2020
Position 4	Martin Baldwin	2018-2021
Position 5	Dan Garrison	2017-2020

FORM LB-1 NOTICE OF BUDGET HEARING

A public meeting of the Port of Columbia County will be held on June 10, 2020 at 8:30 am at the Port of Columbia County boardroom 100 E St Columbia City, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2020 as approved by the Port of Columbia County Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at 100 E. St Columbia City, Oregon, between the hours of 8:00 a.m. and 5:00p.m. or online at Port of Columbia County website (www.portofcolumbiacounty.org). This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: Robert F. Gadotti, Executive Finance Manager Telephone: (503) 397-2888 Email: gadotti@portofcolumbiacounty.org

FINANCIAL SUMMARY - RESOURCES						
TOTAL OF ALL FUNDS	Actual Amount	Adopted Budget	Approved Budget			
	2018-2019	This Year 2019-2020	Next Year 2020-2021			
Beginning Fund Balance/Net Working Capital	6,170,632	6,065,066	6,081,977			
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	4,377,527	4,950,071	4,720,646			
Federal, State & all Other Grants, Gifts, Allocations & Donations	3,731,627	290,000	23,800			
Revenue from Bonds and Other Debt	0	6,735,000	5,430,000			
Interfund Transfers / Internal Service Reimbursements	0	0	0			
All Other Resources Except Current Year Property Taxes	637,461	166,759	324,646			
Current Year Property Taxes Estimated to be Received	382,996	385,817	0			
Total Resources	15,300,243	18,592,713	16,581,069			

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION							
Personnel Services	1,585,181	1,809,144	1,914,403				
Materials and Services	1,514,187	1,926,698	1,849,429				
Capital Outlay	6,635,528	10,460,000	8,935,000				
Debt Service	347,502	950,117	818,456				
Interfund Transfers	0	0	0				
Contingencies	5,217,845	3,446,754	3,063,781				
Special Payments	0	0	0				
Unappropriated Ending Balance and Reserved for Future Expenditure	0	0	0				
Total Requirements	15,300,243	18,592,713	16,581,069				

FINANCIAL SUMMARY - REQUIREMENTS AND FULI	FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY ORGANIZATIONAL UNIT OR PROGRAM *						
Name of Organizational Unit or Program							
FTE for that unit or program							
Executive	557,770	548,367	516,929				
FTE	2	2	1				
Business Development and Planning	338,317	526,139	523,717				
FTE	2.5	3	3				
Finance and Administration	345,792	377,546	561,053				
FTE	2.5	3	4.5				
Facilities and Property Management	7,980,481	11,403,865	9,795,878				
FTE	6	6	6				
Terminal Services	379,338	1,268,733	1,240,834				
FTE	2	2.5	2				
Not Allocated to Organizational Unit or Program	5,698,545	4,468,063	3,942,658				
FTE	0	0	0				
Total Requirements	15,300,243	18,592,713	16,581,069				
Total FTE	15.0	16.5	16.5				

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

PROPERTY TAX LEVIES						
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved			
	2018-2019	This Year 2019-2020	Next Year 2020-2021			
Permanent Rate Levy (rate limit 0.0886per \$1,000)	0.0886	0.0886	0.0000			
Local Option Levy						
Levy For General Obligation Bonds						

STATEMENT OF INDEBTEDNESS						
LONG TERM DEBT	Estimated Debt Authorized, But					
	on July 1.	Not Incurred on July 1				
General Obligation Bonds	\$0					
Other Bonds	\$0					
Other Borrowings	\$4,603,163	\$6,780,000				
Total						

* If more space is needed to complete			
150-504-073-2 (Rev. 11-18)			

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM LB-50 **2020-2021**

To assessor of Columbia County

Be sure to read instructions in the Notice of F	Property Tax Levy Forms and Ins	truction	n booklet		Check here if this is an amended form.	
The Port of Columbia County District Name has the responsibility and authority to place the following property tax, fee, charge or assessment						
on the tax roll of Columbia County Name	County. The property tax,	fee, ch	arge or assessme	ent is categorized as	s stated by this form.	
100 E Street	Columbia City		OR	97018	6/10/2020	
Mailing Address of District Robert Gadotti Ex	City ecutive Finance Manager	;	State 503-3 0	ZIP code 97-2888	Date gadotti@portofcolumbiacour	
Contact Person	Title	· -		Telephone	Contact Person E-Mail	
CERTIFICATION - You must check one box The tax rate or levy amounts certified in	Part I are within the tax rate	or levy	amounts approv			
PART I: TAXES TO BE IMPOSED				Subject to Government Limit or- Dollar Amount	ts	
1. Rate per \$1,000 or Total dollar amount le	evied (within permanent rate li	mit)	1	0.0000		
Local option operating tax			2			
Local option capital project tax			3		Excluded from Measure 5 Limits	
					Dollar Amount of Bond	
City of Portland Levy for pension and disa	ability obligations	• • • • •	4		Levy	
5a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001						
5b. Levy for bonded indebtedness from bond	s approved by voters on or a	iter Oc	tober 6, 2001 .		5b.	
5c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 5a + 5b)						
PART II: RATE LIMIT CERTIFICATION						
6. Permanent rate limit in dollars and cents per \$1,000					6 0.0000	
7. Election date when your new district received voter approval for your permanent rate limit					7	
8. Estimated permanent rate limit for newly merged/consolidated district						
PART III: SCHEDULE OF LOCAL OPTION TAXES - Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.						
Purpose	Date voters approved	t	First tax year	Final tax year	Tax amount - or - rate	
(operating, capital project, or mixed)	local option ballot meas	ure	levied	to be levied	authorized per year by voters	
	•					
Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES*						
Description	ORS Authority**	Subje	Excluded from Measure 5 bject to General Government Limitation Limitation			
1						
2		1				
2		1				

150-504-073-7 (Rev. 11-18)

(see the back for worksheet for lines 5a, 5b, and 5c)

^{*}If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

^{**}The ORS authority for putting these assessments on the roll must be completed if you have an entry in Part IV.

RESOLUTION NO. 2020-19

ADOPTING THE FY 2020-2021 BUDGET, MAKING APPROPRIATIONS

BE IT RESOLVED that the Board of Commissioners of the Port of Columbia County hereby adopts the budget for fiscal year 2020-2021 in the total amount of \$16,581,069. This budget is now on file at 100 E Street in Columbia City, Oregon.

MAKING APPROPRIATIONS

BE IT RESOLVED that the amounts shown below are hereby appropriated for the fiscal year beginning July 1, 2020, for the following purposes:

Enterprise Fund		
Executive	516,929	
Business Development & Planning	523,717	
Finance/Administration	561,053	
Facilities & Property Management	9,796,148	
Terminal Services	1,240,834	
Not Allocated to Organizational Un	<u>it or Program:</u>	
Personnel Services		22,610
Materials and Services	37,811	
Debt Service		818,456
Contingency		3,063,781
Total	_	3,942,658
Total Appropriations, All Funds		16,581,069*
Total Unappropriated, All Funds		0
TOTAL ADOPTED BUDGET	\$	16,581,069*
(*amounts with asterisks must match)		

BE IT RESOLVED by the Board of Commissioners of the Port of Columbia County as follows: The above resolution statements were approved and declared

PASSED AND ADOPTED this 10th day of June 2020 by the following vote:

AYES: 5 NAYS: 0

Port of Columbia County

President

Attested By:

Secretary

RESOLUTION NO. 2020-19

Port of Columbia County - FY 2020 - 2021 Adopted Budget

RESOLUTION NO. 2020-20

IMPOSING THE TAX

BE IT RESOLVED that the following ad valorem property taxes are hereby imposed upon the assessed value of all taxable property within the district for tax year 2020-2021 only:

At the rate of \$0.00000 per \$1,000 of assessed value for permanent rate tax.

CATEGORIZING

BE IT RESOLVED that the taxes imposed are hereby categorized for purposes of Article XI section 11b as:

Subject to the General Government Limitation

Permanent Rate Tax

\$0.0000/\$1000

BE IT RESOLVED by the Board of Commissioners of the Port of Columbia County as follows:

The above resolution statements were approved and declared,

PASSED AND ADOPTED this 10th day of June 2020 by the following vote:

AYES: 5

NAYS: 0

Port of Columbia County

Attested By:

Port of Columbia County – FY 2020 – 2021 Adopted Budget